

# BUDGET SPEECH

## 2023-24



**New Delhi Municipal Council**

Palika Kendra, New Delhi-110001

[www.ndmc.gov.in](http://www.ndmc.gov.in)



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## **BUDGET SPEECH 2023-24**

Distinguished Members of the Council,

It is my privilege to present the Budget of New Delhi Municipal Council for the financial year 2023-24.

Financial Year 2022-23 started on an optimistic note with the threat of COVID-19 behind us, though the possibility of a new strain keeps us on alert. In such circumstances, the zeal of the nation and its citizens, to look forward amidst most troublesome of the times and build a new India was witnessed by NDMC too. This resilience has led to new possibilities and the economic prospects are now far better which encourage us to take bold steps, though measured in the coming year.

NDMC, now experienced in handling of the unexpected threats, has continued to leverage its systems and processes to ensure readiness for maximum services for its citizens. Digitisation has been optimally done with a complete migration to paperless working environment. Our Integrated Command and Control System is now fully operational with all basic services integrated to the same. NDMC

was honoured with the prestigious **Prime Minister's Award for Excellence in Public Administration for Seamless End to End delivery of Services without Human Intervention** signified by its 311 App. We have continued to hold the top most position in Swachh rankings in the (1-3 lakh category) and have retained our five star status as a Garbage Free City and Water+ certification. These encourage us to keep improving our service standards and provide better civic services. We look forward to bringing more laurels to this prestigious municipal body.

To ensure ease of living for the citizens we have taken steps to simplify procedures reducing need for documentation and regulatory compliances for basic citizens services like water connection, health licensing etc. Our environment consciousness has led us to take initiatives like deployment of water cannons on high rise buildings, adoption of e-Vehicles and usage of Mechanical Road Sweepers (MRS) etc. Many such measures form part of our budget proposals.

We also faced the challenge of sudden increase in the cost of power purchase caused by the global situations and consequent rise in coal prices. However, we have not allowed this to affect the availability of power to our citizens.

The FY-2023-24 is going to be special with the presidency of G-20 coming to India under the leadership of Hon'ble Prime Minister Shri Narendra Modi. NDMC feels proud to be the host for the G-

20 Summit of Heads of Nations later in the year. This sense of pride also infuses us with a new sense of responsibility, being in the global gaze, as the window to the world for this New India. We will be taking many steps to make the city cleaner, smarter and more beautiful, ready to receive the world in our home.

This budget includes provisions for many initiatives to make our city ready for the G-20 summit. We are quickly taking up a comprehensive beautification of Ranjit Singh and Safdarjung flyovers. The city will also see its roundabouts adorned with sculptures by eminent artists reflecting our art consciousness. All the pavements will be repaired and revamped with green patches and additional pedestrian lights. The signages are being re-fixed in tune with the latest regulatory guidelines. Our horticulture team, which the city is proud of, is working towards making the city green and free from any brown patches. The city will be showcased as the city of flowers as each season will unfold its best.

This is also the time to realise our oneness with the world, true to our “Vasudhaiva Kutumbakam” principle. We plan to hold a “Tulip Festival” for the first time in the city together with the Government of Netherlands. The city will also host a food festival with flavours from all participating countries of G-20. Our park at Moti Bagh is getting ready to be dedicated as the G-20 park which will display national animals of G-20 countries on a Waste to Wonder theme.

This will be made possible by our workforce which we are proud of. They have helped us in being the premier municipal body in India and brace the challenges of all nature including Covid-19. We are committed to take care of all of them and provide them a motivated environment to bring out their best and make NDMC an aspirational city. We are committed to work hand in hand with other municipal bodies of Delhi and with both state and central governments.

NDMC is proud that we have not added any additional tax burden to our citizens but extended many reliefs including freezing of annual enhancements and extended payment periods during Covid pandemic. Still, we have continued to remain financially sustainable without any external assistance. Our property tax collections have been at a record high during previous financial year for which we would thank our citizens who acted responsibly and posed their faith in us.

This budget will reflect our resolve to ensure ease of living for our citizens, adopt Lifestyle for Environment (LiFE), ensuring cleanliness of the city and enhancing citizens' participation. G-20 Summit preparedness will reflect in most of our areas of action.

The prospects for the ensuing financial year are more promising and NDMC is all set for a stronger growth path and move ahead with a firm resolve to make NDMC the national pride and a global benchmark.

Now, I present the Annual Budget 2023-24 with financial projections first;

- ✧ *The total receipts of the Budget Estimates (BE) 2023-24 are Rs. 4743.41 Crore against Rs. 4422.70 Crore provided in Revised Estimate (RE) 2022-23.*
- ✧ *The actual receipts in 2021-22 were Rs. 4146 Crore. The BE 2023-24 for the revenue receipts are Rs. 4229.38 Crore against Rs.3950.19 Crore provided in RE 2022-23 and actual of Rs. 3491.60 Crore in 2021-22.*
- ✧ *The BE 2023-24 for capital receipts are Rs. 514.03 Crore against Rs. 472.51 Crore provided in RE 2022-23 and actual of Rs.654.40 Crore in 2021-22.*
- ✧ *The total expenditure for BE 2023-24 are Rs.4160.12 Crore against Rs. 4197.72 Crore provided in RE 2022-23 and actual of Rs. 3596.26 Crore in 2021-22.*
- ✧ *The BE for revenue expenditure in 2023-24 are Rs.3692.13 Crore against Rs. 3899.21 Crore provided in RE 2022-23 and actual of Rs.3325.51 Crore in 2021-22. The capital expenditure is projected at Rs.467.99 Crore in BE 2023-24 against Rs. 298.51 Crore in RE 2022-23 and actual of Rs.270.75 Crore in 2021-22.*

In our budget for 2023-24, total expenditure is in tune with our RE figures for the current year and the receipts are higher than that of RE leading us with a significant surplus, a trend maintained by us for the last few years. Significantly higher revenue expenditure for RE 2022-23 is on account of increased power purchase prices and the increase in receipts is the result of our efforts in property tax and estate matters. We expect the expenditure to come down in 2023-24 on account of normalized power purchase scenario.

I would like to highlight the performances and achievements of NDMC during 2022-23 and propose the plans and projections for the year 2023-24.

## **1. TECHNOLOGY MAXIMUM: INFORMATION TECHNOLOGY GOVERNANCE**

NDMC takes pride in its IT based initiatives for strengthening of e-Governance and m-Governance to improve efficiency and effectiveness in providing civic services. These also lead to more equitable, non-discretionary and transparent processes and culminated in bringing us the prestigious Prime Minister's Award. Many of the

initiatives, announced earlier have been completed in a time bound manner in spite of a not-so-favorable environment and manpower issues.

**Now, I will furnish the status of our earlier announced/ongoing initiatives and other projects in pipeline.**

**1.1. Digitization Of The Civic Services Documentation**

NDMC had taken up an initiative to fully digitize all its civic services and has successfully completed its phase-I with more than 2 crore pages already digitized. Phase-II of the project to make all records digitized shall be completed in coming FY 2023-24.

**1.2. Artificial Intelligence Based Chat-Bot Facility**

Chat-Bot facility on NDMC website will help users seek their needed information intelligently and speedily in lesser attempts leading to a seamless feel. Phase-I of the project with Salary details of employees and registration of complaints has been completed. Its Phase-II which will integrate useful services like Payment (Elect./Water/Tax/Estate), M-Challan, Certificates (Birth and Death), Health License, Booking (Barat Ghar, Park, Yellow Fever, Water Tanker) etc. is under progress.

**1.3. NDMC Video Conferencing Management System: Palika Drishya**

Around 100 computers with in-built camera facility have been procured so as to facilitate video conferencing. NDMC would also identify an appropriate solution for a secured and effective video conferencing application to facilitate remote working and digital interaction as a long-term preparedness strategy for COVID like situations.

**1.4. Development Of Website For All NDMC Schools**

Recognizing that websites are effective tools to improve communication, engage parents and aid the teachers, website for all its 49 schools has been developed and made operational.

**1.5. Govt. Project Management System (GPMS)**

Government Project Management System is an advanced software for ensuring timely effective management of project implementation. NDMC would identify a suitable solution and deploy the same in FY 2023-24.

**1.6. Smart Racks**

06 Smart racks with integrated cooling systems have been installed in our state of the art Data Centre of Integrated Command & Control Centre.



**1.7. Data Back bone: Palika Net**

NDMC has identified Multi-Protocol Label Switching based data network as its data back bone to ensure uniform access to its remote and decentralized offices in a secured manner fully leveraging the paperless environment to the last leg. The work is in progress and likely to be completed in next Financial Year.

**1.8. Technology Pioneer: Block-Chain**

Block chain with its open transaction ledgers adds an unprecedented layer of accountability and immutability. In the first phase, Block chain for Birth & Death Unit has been completed and implementation of Block Chain technology in Two Departments i.e. Commercial and Building Plan is under process and likely to be completed during next Financial Year.

**1.9. 360 Degree Cyber Security**

Today Cyber security has proven to be a necessary investment for any Government organization because it protects all categories of data from theft and damage which includes sensitive data, personally identifiable information (PII), protected health information (PHI), personal information, intellectual property, data etc. It also prevents cyber criminals from gaining access to the device or the network. With more and more IT

applications being deployed and the entire working environment turning digital, it is more of a necessity than an option. NDMC is going to implement a 360-degree cyber security audit of its network as well as all running applications. The work shall be started by March 2023.

**1.10. Electronic Human Resource Management System**

Smart services can only be delivered by a smart human resource system. Electronic-Human Resource Management System (e-HRMS) developed by NIC had been planned for introduction in NDMC to provide a comprehensive view of the human resources deployed and HR analytics. e-HRMS will bring all processes of personnel management from “hiring to retiring” on digital platform. The work is likely to be commenced by March 2023.

**1.11. Palika Financial Management System**

A new Financial Management System application in line with PFMS of Govt. of India is envisaged which would be resilient and compatible with the new technology, capable to integrate with the other applications in NDMC including applications developed under Smart City Projects. Work is in progress and likely to be completed in next Financial Year.

**1.12. New Electricity-Water Billing System In NDMC**

An efficient billing solution is essential to ensure revenue generation, provide ease of doing business to citizens and also helps in avoiding complaints & litigation. NDMC had earlier implemented the legacy billing system for Electricity, Water & Estate billing back in the Year 2009. An ERP based Billing System has now been deployed by NDMC.

**1.13. Smart Classroom In Primary Schools**

NDMC has successfully implemented Smart Classrooms in all NDMC schools from classes VI to XII and now, intends to extend this facility to Primary section also. This will improve knowledge retention by leveraging e-Learning. The work is likely to be started by March 2023.

**1.14 High Bandwidth Local Area Network In NDMC School**

NDMC had decided to provide high bandwidth LAN to all schools for better connectivity with the objective to improve the learning experience of students with seamless browsing and also helps in better administration. The work has already been started and likely to be completed in the next Financial Year. We will continue to leverage this unique tool to make our services more accessible in a seamless manner for ease of doing business.

## **1.15. Integrated Command And Control Centre**

**1.15.1.** Integrated Command & Control Centre (ICCC), at Head Quarter Building, Palika Kendra was established and inaugurated by Hon'ble LG, Delhi on 11th September 2020. This state-of-the-art and first of its kind ICCC integrates 21 municipal services including LED S m a r t Lighting, Solid Waste Management, Air Quality Sensors, Smart Parking system, Birth & Death, GPS for NDMC Vehicles, LED Screens, Public Wi-Fi, Building Plan Approval, Smart Electric Meter, Electricity Billing, E-Hospital, STP, Event Management and grievance redressal among others. ICCC is fully scalable and will be able to add more services like Electrical SCADA, Water SCADA, etc. As a nodal point of availability of all online data and information related to Smart Services, these can also be monitored and timely action can be ensured from a single point. This is a paradigm change in delivery of citizen services.

**1.15.2.** Delhi Govt. also utilized this Command & Control Centre during the COVID period for monitoring oxygen demand & supply, managing COVID hospital etc. NDMC has further integrated the Smart

Bike Projects during the year 2022-23. CCTV of Kartavya Path installed by CPWD will also be integrated with ICCC for monitoring of vendors, parking etc. ERP module for Estate Management has been made live and other modules for Property Tax, Workshop management and Asset Management are under development.

*In the coming year, NDMC proposes to spend a sum of Rs. 27.42 crore towards Information Technology Sector out of which Rs. 5.67 crores towards revenue expenditure.*

## **2. RELIABLE NDMC: DISCOM OPERATIONS**

NDMC is the deemed licensee for the distribution of electricity in its area and provides a 24x7 reliable quality power supply to all its consumers. The objective of NDMC is to emerge as a reliable and responsible DISCOM to its consumers and as an efficient, self-reliant and capable strategic business unit within NDMC. From the FY 2020-21, we are presenting separately the budget for this EDSBU (Electricity Distribution Strategic Business Unit) clearly indicating our results as a separate cost unit. The same has been prepared in this year as well.

**Now, I would update the status of various schemes announced last year**

## **2.1. IPDS Project**

NDMC is implementing the IPDS project under which the creation of a strong sub-transmission and distribution network with state-of-the-art “Advanced Metering Infrastructure” (AMI), IT and SCADA is envisaged for efficient management of supply distribution system. Smart energy meters provide real-time data on power consumption and allow consumers to make informed choices about energy usage based on energy price at the Time of Day (ToD). Out of its three packages, two have been completed. Under the third component more than 60,000 smart meters have been installed. Establishment of SCADA now forms part of the Revamped Distribution Sector Scheme (RDSS), of Ministry of Power.

## **2.2. Ensuring Energy Efficiency: Public e-Charging Stations**

To bring in the culture of pollution free electric cars, NDMC has now installed 100 Public EV charging stations stands installed. Feasibility is being explored to install more EV Charging station to encourage the use of Electric vehicles. NDMC has already pledged to use only electric vehicles henceforth and now existing vehicles will be replaced with e-vehicles whenever due.

**2.3. Video Wall In NDMC Convention Centre.**

Video wall in NDMC Convention Centre will facilitate more efficient utilization of this centre and will add to its revenue. This will be taken up in the next financial year.

**2.4. Providing Electric Connection To J.J. Cluster In Left-Out Jhuggis Under D/N & D/S Division Of NDMC Area.**

The work of JJ Cluster Sanjay Camp will be completed in the next financial year and for remaining JJ Clusters, work will be taken up in the next financial year.

**2.5. Fault Locating Vans**

The procurement of two Fault Locating Vans for detecting the Fault of Feeders is likely to be completed in next Financial Year.

**2.6. National Solar Mission**

Under the National Solar Mission NDMC has installed grid connectivity roof top solar PV plant in all Municipal buildings. The remaining potential of 0.5 MWp in left out school buildings has also been realized in this year. To make its initiatives more structured, NDMC has now prepared a draft of its Solar Policy which is under public consultation. This year we intend to take steps to encourage installation of solar power units in the city on both commercial and residential premises.

## **2.7. Replacement Of Old/Obsolete HT Panels**

The work for replacement of Old/Obsolete HT panels under Integrated Power Development Scheme (IPDS) has been completed. Left out such panels will be taken up for replacement in the next financial year. After the replacement of HT panels not only reliability of the power supply will increase but the distribution losses will reduce as well enabling NDMC to provide uninterrupted power supply to its consumers.

## **2.8. Energy Audit And Condition Assessment Of Electrical Assets**

A full-scale energy audit and condition assessment of electrical assets and distribution to have a long-term perspective plan network will be taken up in the next financial year.

## **2.9. Installation Of Lifts In Four Storey NDMC Housing Complexes**

The residents of several NDMC housing complexes are, time and again, requesting to provide lift in these buildings so that elderly and disabled members of their families may have easy and smooth access to their flats. The proposal for the same will be taken up in the next financial year.

## **2.10. Ensuring 24X7 Power supply**

**2.10.1** Our Electrical Department is committed to ensure 24x7 uninterrupted supply of



power to all users and to ensure the same proposes to install an 11 KV HT Metering Cubicle for efficient utilization of smart meters. It will be taken up in the next financial year.

**2.10.2** Keeping in view the convenience of our consumers and to avoid billing related issues NDMC would introduce prepaid billing for all electricity consumers in a phased manner.

**2.11.** Replacement of 14 lifts installed in Block -C of NDCC building will be completed in the next financial year.

*In the year 2023-24, I propose to allocate **Rs. 1332.04 Crore** for Electricity Department out of which **Rs.74.08 Crore** is towards capital expenditure and **Rs. 1257.96 Crore** towards revenue expenditure.*

### **3. RELIABLE NDMC: ROADS AND LANES**

3.1. Roads and connecting lanes are the basic infrastructures needed by the cities for necessary mobility. NDMC has created quality road infrastructure and stands committed to keep them well maintained. Time is of essence in any project and our departments are committed to complete their projects in time. I have pleasure

to intimate that following projects have been completed in current FY 2022-23:

**3.1.1.** Resurfacing Work of 02 Roads i.e. Ashoka Road & Firoz Shah Road has been completed and resurfacing work of 08 roads is in progress.

**3.1.2.** The work of road marking has been completed.

**3.1.3.** The work of re-carpeting of roads with cold milling process i.e. resurfacing of Shanti Path, Akbar Road, Shahjahan Road & Sher Shah Road has been completed.

**3.1.4.** The SMA work at Rotary and T-Junction including Thermoplastic Paint, solar stud/retro reflective studs has been completed

**3.2.** Mechanical Road Sweepers have been utilized to keep the roads clean in an effective manner. For the operation and maintenance of mechanical road sweeper, the tenders for outsourcing the entire service has been received and under scrutiny. The work will be awarded by March 2023.

**3.3.** For Resurfacing work of 12 Avenue roads, estimate has been approved and the work will be completed in the next financial year.

**3.4.** NDMC has been taking care of the cleanliness of roads pavements and open areas to make it the cleanest national capital. Keeping in view its unique status and the national pride attached to it, we intend to expand the scope of our cleaning responsibilities by including covered spaces of important sites of heritage and tourist attraction. We have already initiated steps for a fully mechanized cleaning of identified areas including covered spaces in Connaught Place and Hanuman Mandir. The work at Hanuman Mandir is in full swing. More sites including lanes, bye-lanes and other internal roads will be added in future as needed.

**3.5. Smart Roads**

Smart Roads are not only aesthetically evolved but also designed to ensure user convenience and experience without compromising their safety. They will have the provision of Modern Kiosks, Street furniture, Parking facilities, Electric Poles and Sitting Plaza among others. Such Smart Roads have already been developed at Minto Road providing landscaping, GRC grills in existing arch with the provision of up-lighters irrigation system on both sides of roads and façade of entry on a railway line with the provision of ACP panels which give it a better look. The work of Mandi House Circle has been completed.

### **3.6. Standard NDMC Kiosks**

Kiosks, being the points of multiple citizen services, need to be developed in NDMC keeping in view the inherent city character. Sample work of modern Kiosks has already been completed. The work on 30 Nos. temporary kiosks is in hand with targeted completion in this financial year.

### **3.7. Smart Bus Queue Shelters**

Smart Bus Queue Shelters also make available additional services to the commuters while being at these stops. Additional Smart Bus Queue shelters on the recommendations of Transport Department as per requirement will be taken up in the next financial year.

### **3.8. Modular Rainwater Harvesting.**

The work of all announced 60 modular RWH pits has been completed at different locations in NDMC area. The work of 95 Nos. RWH pits will be completed in the next Financial Year.

### **3.9. Development Of Happiness Areas.**

Happiness areas are public places like roundabouts, parks and gardens and major public destinations where user experience has been enhanced. The work of development of Happiness areas at York place - Janpath and Moti Lal Nehru Marg has been completed.

### **3.10. Synthetic Track In NDMC Parks And Open Gyms**

NDMC, alive to its citizen's needs, had announced EPDM based synthetic rubber tracks for the 2.7 km jogging track at Nehru Park for comfortable experience specially to elders and also eliminate the problem of dust and pollution. The work has been completed. Based on the positive response received, a new project for laying a similar track at Sanjay Park and in all open Gyms has been taken up. This will be completed in the next financial year. Also, the work of laying of EPDM track at Lodhi Garden will be taken up in the next financial year.

### **3.11. Public Art**

I had proposed to add value to the NDMC area through a scheme "Art with Heart" in which theme-based sculptures will be installed at major roundabouts and other prominent places in a phased manner. NDMC would take up the project together with premier art institutes like National Gallery of Modern Art and Lalit Kala Academy.

### **3.12. Smart Commuting : Cycle In City**

With its splendid avenue roads and lush greens, NDMC is an ideal area for cycle enthusiasts, tourists and short commuters. I had proposed an initiative, Cycle-in-City to

identify stretches for safe cycling by the commuters. Project for a dedicated cycle track from New Moti Bagh to the North & South Block connecting Rafi Marg, Krishi Bhawan, Udyog Bhawan, Nirman Bhawan and Rajaji Marg has been approved. The cycle track around Nehru Park is in progress and will be completed in the next Financial Year. The dedicated cycle track from New Moti Bagh to North Block/South Block will be taken up in the next financial year.

### **3.13. Overall Growth Through Modern Recreation Facilities**

Balanced recreation contributes not only to the growth of children but also helps adults to break free from the stress of life and monotony leading to a better quality of life. Urban living has a few major challenges which include lack of recreation spaces, which NDMC has already strived to handle by developing a large number of parks. NDMC would take up comprehensive development of its parks starting with Children's Park befitting the national capital in the next FY 2023-24. For the said project, the appointment of a Consultant is under process.

### **3.14. Rehabilitation Of Ranjit Singh Flyover**

Rehabilitation work on Ranjit Singh Flyover was carried out during 1999-2000 and the

work on its long pending rehabilitation is in progress.

**Now, I would cite our new initiatives for the coming year,**

- 3.15. Installation of National Flag Poles, Decorative poles and Electrical upgradation works on Ranjit Singh & Safdarjung flyover, NDMC will be started in the next financial year.
- 3.16. I also propose to take up the construction of a foot over bridge at AIIMS gate No.1 Aurobindo Marg and at Delhi High Court near gate No.5, Shershah Road. Necessary approvals have been obtained and will be taken up in the next financial year.
- 3.17. NDMC has made its roads a benchmark in the city with their high quality of construction and regular maintenance. In coming year, we want to bring our Colony Roads too on equal terms. Initially, the roads in Golf Links and Bharti Nagar areas will be taken up for cold milling process based upgradation in the next financial year.
- 3.18. Providing and applying of SMA at T-Point Lodhi Road, Aurobindo Marg, Jor Bagh road, 2nd Avenue road, Rajesh Pilot Marg and PR Road crossing will be taken up in the next financial year.

In the year 2023-24, I propose to allocate **Rs.158.20** Crore towards roads and pavements out of which **Rs. 53.88** Crore is towards Capital Expenditure and **Rs.104.32** Crore towards Revenue Expenditure.

#### **4. RELIABLE NDMC: WATER SUPPLY**

NDMC has taken several measures in the past for the improvement of water supply infrastructure and strives to continue to improve the same by bringing new technology such as AMI Water Meters focusing on reduction in NRW (non-revenue water) so that 24X7 uninterrupted water supply to its residents is ensured.

##### **4.1. 24X7 Supply Of Clean Water With AMI Water Meter**

NDMC citizens need to be assured of round the clock water supply and to guarantee the same, a project had been initiated which has been put on fast track in this FY. In order to ensure the 24x7 uninterrupted water supply in NDMC area, the appointment of consultant is desired with vision for next 25 years. Process for appointment of a consultant has already been initiated.

##### **4.2. Shifting Of Main Line And Metered Water Connection To Every Resident Of B.K. Dutt Colony**



Due to installation of bulk water meter for the residents of B.K. Dutt Colony, they could not get the benefit of the scheme announced by the GNCTD for free water up to 20 k/L for every metered connection. The Council had agreed to install individual water connections for each resident to enable them to avail the free water scheme.

**4.3.** A simplified process for sanctioning of water connections has been approved by the Council.

**4.4.** We have been sensitive to the feedback of the citizens regarding water availability issues in specific areas like Sarojini Nagar, Gole Market etc. We will take up a comprehensive assessment of adequate water availability in such areas, rectify bottlenecks and augmented infrastructure wherever required.

**4.5. Drinking Water Fountains**

Drinking water fountains are water dispensers which do not require caps, glass or any other medium to fill the water and drink it. These are designed and developed in such a way that a person can intake the water directly through the water flow coming from the dedicated taps called Swan neck tap. Such water fountain has been installed at Talkatora Garden as a Pilot Project. The installation of two more fountains in Nehru Park is in

progress.

**4.6.** The work of replacement of water supply lines at Lodhi Colony has been completed. Further, for replacement of defective C.I. sluice valves and providing new Sluice valves, the work has been awarded and is expected to be completed by March, 2023.

**4.7.** NDMC would undertake following projects for improvement of Water Supply System in FY 2023-24.

**4.7.1. Replacement Of 300 mm Dia C.I. Line With D.I. Pipe**

For the work of replacement of 300 mm dia C.I. line with D.I. pipe from Bharti Nagar Water Boosting Station to Delhi High Court including Kaka Nagar a project is envisaged which will be completed in the next financial year.

**4.7.2. Replacement Of 600 mm Dia H.S. Line With 600 mm Dia D.I. Pipe**

For the work of strengthening of Water Supply System in NDMC area by replacement of 600 mm dia H.S. line with 600 mm dia D.I. pipe at Maharishi Raman Marg, steps have been initiated. The work will be completed in the next financial year.

In the year 2023-24, I propose to allocate **Rs. 209.58** Crore towards water supply management out of which **Rs. 20.19** Crore is towards Capital Expenditure and **Rs.189.39** Crore towards Revenue Expenditure.

## **5. RELIABLE NDMC: SEWERAGE SYSTEM**

There are about 350 kms of sewer lines in NDMC area and the oldest sewer line in NDMC was laid during British Era which is about 80 to 90 years old. The size of these lines ranges from 150 mm to 2100 mm dia. NDMC has taken up phased rehabilitation of sewer lines based on a detailed consultancy. The first phase of rehabilitation of about 30 km sewer line has already been completed. The work for the second phase is in progress and will be completed in the next financial year.

**Now, I would update the status of the various works of rehabilitation of sewerage network undertaken earlier:**

- 5.1.** NDMC continues to operate 3 Nos. CNG run High Pressure Jetting cum sewer suction machine mounted on TATA 407/Bolero on hiring basis.
- 5.2.** For the work of brick barrel 1905 mm dia from Kushak Nallah to Aurbindo Marg at Brigadier Hoshiyar Singh Marg, NIT is under process and

expected to be released by March, 2023. For de-silting and rehabilitation of 1100 and 1200 mm sewer line at Ashoka Road from Nirvachan Sadan to C- Hexagon, the work is expected to be taken up in FY 2023-24 subject to final decision of Hon'ble Supreme Court of India on account of SLP filed by NDMC.

- 5.3. M/s TTI has been awarded the consultancy work for De-silting and rehabilitation of old sewer twin barrel of 2100 mm dia "NP-2 Class" RCC pipe from C-hexagon to Lodhi Road through Zakir Hussain Marg- Golf Course-Subramaniam Bharti Marg. The work will be taken up in FY 2023-24.
- 5.4. Hybrid Annuity Project to develop additional water resources by installing ETPs 20 KLD to 70 KLD (5 Nos.) at Dhobi Ghats, infrastructure, construction of effluent treatment plant in NDMC area will be completed in the next financial year.
- 5.5. Project to develop additional water resources by installing STP's 100 KLD to 200 KLD (4 nos.) along with 50 KLD TTP, infrastructure (construction of STP/TTP) at different locations in NDMC. The work will be completed in the next financial year.
- 5.6. For the work De-silting and re-habilitation of 450 mm dia NP-2 Class RCC pipe sewer line

by Cured In Place Pipe (CIPP) method from Sadar Patel Marg to Shantipath to Satya Sadan via Kautilya Marg, Madhulimay Marg and along Kushak Nallah (under Phase-III), the work will be taken up in the next financial year.

- 5.7. For Re-habilitation of existing 600 mm dia RCC sewer by Cured in place pipe (CIPP) method from Telegraph lane to Kasturba Gandhi Marg via Madhav Rao Scindia Marg, tender for Pre & Post consultancy work is under process. The work will be started by March 2023.
- 5.8. The work of shifting of 300 mm dia sewer line from Gurudwara Sarojini Vihar to Arya Samaj Mandir, Pillanji Village, Sarojini Nagar is in progress and likely to be completed in the next Financial Year.

**5.9. Long Term Sewerage Plan**

No organization can afford to move without a long-term planning for its capital assets to meet the future demands and be in tune with new concepts and ideas. Our sewerage network is many decades old and the New Delhi city is being transformed with new developments like Central Vista. Keeping the same in view, NDMC has initiated steps for appointment of a consultant to study the sewerage network of entire NDMC area and preparation of a master plan for 25 years design period has been

initiated. Its scope also involves upgradation/ strengthening of the existing sewerage network system of entire NDMC area for next 25 years including sewer lines of about 300 Kms length of all dia meters ranging from 150 mm to 2100 mm. Such consultant will be appointed in the next financial year.

In the year 2023-24, I propose to allocate **Rs.167.47** Crore towards sewerage management out of which **Rs. 68.19** Crore towards Capital Expenditure and **Rs. 99.28** Crore towards Revenue Expenditure.

## **6. RELIABLE NDMC: DRAINAGE SYSTEM**

- 6.1.** In modern cities, it is imperative to drain the water not only to avoid leaking, water logging, flooding during monsoon season but also to rationally utilize such water for various usages under the concept of Blue-Green infrastructure. Rehabilitation of drainage system is essentially required at regular intervals.
- 6.2.** There are 14 drainage systems in NDMC area out of which about 53 km of main drainage system is of size 600 mm to 2057 mm and length of transfer underground drainage line is about 270 km of size 450 mm to 900 mm. The oldest drainage line in NDMC area was laid during British era about 80 to 90 year before. The rehabilitation work has not been

carried out since being laid, with the result that every year number of cases of settlement of barrel/drainage system are occurring during monsoon period. This causes many instances of traffic inconvenience in NDMC area.

**6.3.** For taking up the work of rehabilitation of 14 drainage systems, IIT Delhi, the premier technical institute is being roped in to provide the requisite consultancy.

**6.4.** The status of some drainage works announced in FY 2022-23 is as follows:

- (i) The work of diversion of main drainage system along BHS road from Shani Mandir to Pillanji Village had been awarded but could not be executed due to technical reasons. The work will be completed in the next financial year.
- (ii) The work of damaged portion of covered Nallah behind Gurudwara XY Block Sarojini Nagar will be completed by March, 2023.

In the year 2023-24, I propose to allocate **Rs. 6.70** Crore towards improvement of drainage system out of which **Rs. 4.88** Crore towards Capital Expenditure and **Rs. 1.82** Crore towards Revenue Expenditure.

## **7. STRONG NDMC: BUILDINGS, BRIDGES & URBAN ASSETS**

Civil Infrastructure is necessary to meet the public demand, augment the capacity and enhance the usability of existing capacities. NDMC has created many structures for community and social requirements and welfare of its own employees.

**Now, I would like to apprise the status of civil works undertaken last year and proposed new projects for FY 2023-24.**

### **7.1. Multi-story Commercial Complex At Akbar Bhawan**

A Multi-storey office complex with 4 basements and 10 Storeys is planned to be constructed to meet the demand for additional office space as well as revenue for NDMC. The bid could not be awarded due to legal issues involved.

### **7.2. External Development and Façade Uplifting At Yashwant Place Momos Market, New Delhi.**

The work of External Development and Façade Uplifting At Yashwant Place Momos Market, New Delhi has been completed.

### **7.3. Integrated Transit Transport Infrastructure- Redevelopment Of Shivaji Terminal To create world class infrastructure through NDMC SPV as per provision of MPD-2021.**



The bidding process is under progress and is likely to be completed in the next financial year.

**7.4. Re-Development Of School Of Lodhi Colony Into A School Of Excellence**

The proposal of upgrading the existing schools into a School of Excellence is under consideration. The School of Excellence at Lodhi Road will have state-of-the art building, with common infrastructure for sports facilities, having all modern digital educational infrastructure, world class sports infra-structure along with modern civil infrastructure. Consultant has been appointed for this project and is at estimation stage.

**7.5. Construction Of Rain Water Harvesting Pits In NDMC Buildings**

The work for rain water harvesting pits in 13 Nos. NDMC Buildings and 32 Electric Sub Stations is in progress and is likely to be completed by March, 2023.

**7.6. Up-Gradation Of Laboratories In NDMC/ Navyug Schools**

The work of Up-Gradation of Laboratories in NDMC/ Navyug Schools has been completed.

**7.7. Water Proofing Treatment At The Terrace Of Palika Bazar & Improvement And Up-Gradation Of Palika Bazar Complex**

The work of water proofing has been completed and the upgradation work of Palika Bazar is under progress and is likely to be completed by March 2023.

**7.8. Construction of Skill Development Centre at Moti Bagh**

The work of Construction of Skill Development Centre at Moti Bagh is under progress and is likely to be completed in the next financial year.

**7.9. JPN Library at Mandir Marg**

**The civil infrastructure work has been completed. Now the finishing work** is under progress and is likely to be completed in FY 2022-23.

**7.10. Additional Block At Indira Niketan Working Girls Hostel**

The work has been recently awarded and is likely to be completed in next Financial Year.

**7.11. Housing For Municipal Employees**

In order to provide accommodation to its employees, NDMC has been constructing various types of accommodation. The work is in full swing on following projects:-

**7.11.1 Construction Of 120 Nos. Type – II Flats At Sector – VII, Pushp Vihar, Saket, New Delhi**

The structural work is completed awaiting sewer and water connection from DJB.

**7.11.2. Construction Of 160 Nos. Type – III Flats At Sector – VI, Pushp Vihar, Saket, New Delhi**

160 Nos. Type-III Flats with Two Basements and Five Blocks of Eight stories is under construction and is likely to be completed in the next financial year.

**7.11.3. Construction Of 200 Nos. Type-II Flats, (10 Storied Tower) At Aliganj, New Delhi**

The work of **Construction of 200 Nos. Type-II Flats, (10 Storied Tower) at Aliganj, New Delhi** is now complete and ready for inauguration.

**7.12. Redevelopment Of Bapu Samaj Sewa Kendra, P.K. Road, New Delhi**

The work has been recently awarded and is likely to be completed during next Financial Year.

**7.13. Renovation And Development Works At NDMC, Palika Kendra Building**

Palika Kendra Building is the Headquarter of

New Delhi Municipal Council. The building had been raised in early eighties as an iconic one and is in need of renovation. The process of appointment of a consultant is under progress.

**7.14. Retrofitting Work For NDMC High Rise Buildings**

As per the direction of the Hon'ble High Court in W.P. (C) 434/2015 titled Arpit Bhargava & Anr. Vs North Delhi Municipal Corporation & Ors., NDMC has already identified 25 buildings as High Risk Buildings and the necessary retrofitting has been completed for 24 of them. Now only one building at Rohini Housing Complex is being retrofitted and will be completed in the next financial year.

**7.15. New Building For Veterinary Hospital.**

The existing building of the NDMC Veterinary Hospital has been allocated to proposed multi-specialty hospital being developed with RML Hospital. Therefore, the veterinary hospital would need a new premise for its uninterrupted functioning. The work has been recently awarded and is likely to be completed in the next financial year.

**7.16. Commercialization Of Housing Complex At Prithviraj Road Market**

The existing residential housing complex of

NDMC employees at Prithvi Raj Road is in dilapidated condition having outlived their life. It was proposed to demolish this housing complex and a new commercial complex be constructed thereon. The existing residents would require to be shifted in new housing complex being built by NDMC. Detailed Project Report (DPR) is under preparation.

#### **7.17. Renovation And Redevelopment Of Market Complexes**

NDMC is also taking up comprehensive redevelopment of its prestigious markets to take care of their future prospects, high volume of visitors and safety considerations.

**7.17.1** Earlier, façade work was carried out in these market complexes during Common Wealth Game (CWG) 2010 which have since been faded and giving a shabby look. It is now proposed to carry out façade treatment, elevation work and replacement of boards, signage etc. The work is in planning stage.

**7.17.2** Palika Bazar Shopping Complex has been the pride of New Delhi ever since it came up. Now we intend to make it even better by providing fixed LED display board for shops, chandelier at Central Hall and fire escaping marking. This will be taken

up in coming FY 2023-24.

**7.17.3.** Sarojini Nagar is another place of pride which attracts millions of shoppers from across Delhi. To make the access better resurfacing of surrounding roads will be taken up in the next financial year. NDMC will also provide boundary wall and M.S Railing around Sarojini Nagar Market & Babu Market, Sarojini Nagar by next financial year.

**7.18. Enhanced Citizen Engagement Through Flagship Suvidha Kendra (Palika Citizen Lounges)**

I had proposed to upgrade our Suvidha Kendra at Shaheed Bhagat Singh Place as the first Palika Citizen Lounge in FY 2022-23 and based on its experience few other Suvidha Kendras would also be taken up. The proposal is in estimation stage and the work is likely to be started in the next Financial Year.

**8. NOW, I WILL CITE THE NEW PROJECTS TO BE TAKEN UP IN COMING FINANCIAL YEAR:**

**8.1. Conservation & Restoration of main Gole Market Building**

NDMC would take up the comprehensive redevelopment of main Gole Market building

and its adjoining areas as a heritage site. This will involve its structural strengthening and aesthetic improvement to showcase the piece of history associated. The adjoining areas will also be comprehensively upgraded anticipating increased footfalls. Based on the recommendations of an expert consultant, the work is expected to be completed by FY 2024-25.

## **8.2 Precinct Improvement Project**

The prestigious Hanuman Mandir, which invites lakhs of devotees needs better space management for their convenience. We will take up a comprehensive Precinct Improvement Project for the same and add more sites as needed.

## **9. LEVERAGING MODERN HEALTH SYSTEMS MEDICAL SERVICES ANDPUBLIC HEALTH**

The medical Services Department comprises of two major hospitals i.e. Charak Palika Hospital, Moti Bagh (156 bedded) and Palika Maternity Hospital (65 bedded), 13 Allopathic Dispensaries, 1 Chest Clinic, 1 Dental Clinic, 7 MCW Centres and 8 School Health Zones. Apart from this NDMC is operating one set of Mobile Vans

consisting of two ambulances with facility of X-ray, ECG and Lab. Most of the services provided by Medical Services Department are free of cost except X-ray, Ultrasound, Echo and Laboratory Tests done at Charak Palika Hospital. These tests are done on nominal charges.

**Now, I Would Update The Status Of Various Services Announced Last Year:-**

- 9.1** Up-gradation of Casualty ward and construction of new Disaster Wards at CPH is completed. The necessary equipments and beds will be made available and likely to be operationalized by March 2023.

**9.2 Up-Gradation Of Dental Department At Dharam Marg**

The work of upgradation of Dental Department at Dharam Marg has been completed by acquiring CBCT-a Cone Beam computerized Tomography. These equipments would greatly help in Dental rehabilitation of elderly patient and women.

**9.3 24X7 Maternity Services In Palika Maternity Hospital**

Outsourcing of radiology is completed at Palika Maternity Hospital to cater 24x7 Maternity services and Radiology/ ultrasound services are now being provided 24x7.



- 9.4** 04 Nos. of Microwave based medical waste disinfection system for the medical waste at CPH, PMH, Palika Health Complex and Poly clinic have been procured to cater better medical services.

**10. NOW, I WILL MENTION SOME OF THE MAJOR ONGOING WORKS**

- 10.1.** A new blood storage unit with all required manpower will be operationalized by March, 2023.
- 10.2.** To ensure its economic viability, in house manpower will be utilized for running a Microbiology unit at CPH Moti Bagh instead of earlier decision for outsourcing of manpower for Microbiology department.
- 10.3.** A new OT Complex has become functional and process for outsourcing of ICU services will be operationalized by March, 2023.
- 10.4. Up-Gradation Of ENT Department At CPH**  
For upgradation of ENT department at CPH, procurement of various sophisticated equipment including Powered Micro-debrider System, High end ENT operating Microscope with Integrated camera recording facility, ENT 4K Documentation system & Micro-laryngeal

instrument will be started in the next Financial Year.

- 10.5.** The procurement of three anesthesia work stations for OT and Echo Cardiography Machine at CPH is under process and will be completed by March 2023.

**10.6. Starting Of Complete Rotating Internship Programme For Medical Graduates At CPH**

As per norms, rotating internship programme was permitted at CPH Moti Bagh and the programme is already fully implemented. (CPH was imparting complete medical rotating internship (CMRI) in general surgery and general medicine, however, as per guidelines of National Medical Council Commission vide No.U-15024/19/2022-UGMEB dated 21.9.2022, CMRI is now allowed only in medical colleges and hence, MBBS CMRI has been stopped by GOI.

- 10.7.** In the coming FY, we are looking at enhancing the accessibility of medicines to all and one in tune with the concept of “medicines for all”. With this objective NDMC would enhance available medicines and laboratory testing in all its hospitals and dispensaries to its citizens. We have enhanced the allocations for this purpose.

## **11. LEVERAGING TRADITIONAL KNOWLEDGE AYUSH SERVICES IN NDMC**

NDMC takes pride in a robust Ayush setup at its hospitals and dispensaries. More than 4 lakh patients had been utilizing the services annually.

### **Now, I Would update the status of various AYUSH services announced last year:-**

- 11.1.** The space for establishing a Homeopathic Unit at Palika Maternity Hospital will be provided at the earliest and will be made functional by March, 2023.
- 11.2.** To provide Mobile Ayush Dispensary for Old age Homes and at doorstep in NDMC schools on rotation basis, the possibilities have been explored and to ensure economic viability, now the in house team of Ayush doctors will visit all the Old age homes and schools periodically.
- 11.3.** For Establishing a 50 bedded Ayush hospital with Research Centre in collaboration with Ministry of AYUSH, the layout plan has already been approved. The matter for acquiring the plot of 30,000 sq. ft. is under process with L&DO, thereafter, NBCC will undertake the work.
- 11.4.** Opening up of Ayurvedic clinic at NDMC Poly clinic in the next financial year.

## **12. SWACHH NDMC: PUBLIC HEALTH**

**12.1.** In Swachh Survekshan 2022, NDMC has been awarded with the award of Cleanest City in the category of 1-3 lakh population. Further, NDMC is a Five Star Garbage Free City and Water Plus Certified City. At National level in the category of above one lakh population NDMC ranked at 9<sup>th</sup> position.

**12.2. Garbage Collection And Home Composting**  
Regular awareness activities for adoption of home composting with RWAs is being done.

**12.3. In Service Of Safai-Sewaks**  
Annual Health Checkup of all Safai-Sewaks is being done.

**12.4. Bin Free City And Providing Underground Bins**  
To make NDMC bin free (as per the requirement of 5 to 7 star ranking for garbage free city of Swachh Survekshan) underground bins at all strategic locations are being installed in a phased manner. Under phase-II, out of 34 underground bins, work on 30 has been completed and remaining shall be completed during this Financial Year. Under phase-III, construction of 50 nos. more underground bins at remaining sites in NDMC will be completed in the next financial year.

**12.5. No Single Use Of Plastic**  
NDMC has already implemented the

prohibition of single use plastic material in all its offices. Intensive awareness for ban on Single Use of Plastic has been created. NDMC has taken initiatives to have ZERO waste official events. NDMC has also initiated a Plastic Lao, Thaila (cloth bag) Pao campaign at 3 locations i.e. Charkha Museum - Connaught Place, Khanna Market and Sarojini Market to address the twin issue of plastic reduction and promoting use of cloth bags.

**12.6. Strengthening Of Infrastructure For Vector Borne Diseases**

For strengthening of Infrastructure for Vector Borne Diseases, the procurement of new 36 nos. of portable fogging machines is under process and will be completed by March, 2023.

**12.7. Strengthening Of Control Of Communicable Diseases**

The area is being threatened by a number of communicable diseases especially malaria, dengue, chikungunya and other viral disease especially COVID-19 including SARS viruses. The department proposes to strengthen its activities to control these diseases by establishing an Entomology Unit. NDMC intends to augment its team by appointment of Entomologists, Insect Collector etc. for which Recruitment Rules are being framed.

**In the coming year our Health Department will take up following major activities:-**

- 12.8.** We will procure and install 450 Nos. of stainless-steel twin litter bins in our commercial and other areas for better handling of waste and ease of citizens.
- 12.9** We will also look at augmenting our capability for our health and sanitation functions by making use of modern machinery and equipment in the coming year, for which allocations have been made.
- 12.10.** We will also seek the help of professional consulting agencies for preparation of Long Term (25 years) Solid Waste Management Plan and Performance Audit of its solid waste management activities.

In the year 2023-24, I propose to allocate **Rs.176.33** Crore for health Sector out of which **Rs.13.17** Crore towards capital expenditure and **Rs.163.16** Crore towards Revenue Expenditure.

**13. SWACHH NDMC**

**13.1. Smart Public Toilet Units For Women**

NDMC has already constructed five pink toilets for women at (i) Sansad Marg near LIC building (ii) Super Bazar (iii) Factory Road near

Safdarjung Hospital. (iv) Sarojini Nagar Market and (v) Aurobindo Marg Safdarjung hospital side. One more Pink toilet at Inner Circle, Connaught Place opposite B-Block is coming up and the feasibility of additional pink toilets is under consideration.

### **13.2. Toilets For Third Gender**

NDMC has constructed a toilet exclusively for third gender at Shashtri Bhawan near PTI Club. After assessing the feasibility, more such toilets have been planned to be constructed in FY 2022-23. The work for 79 PTUs for Third Gender will be awarded by March, 2023.

### **13.3. Operation And Maintenance Of Mechanical Road Sweeper By Outsourcing**

Mechanical Road Sweepers have been utilized to keep the roads clean in an effective manner. NDMC now intends to make its operation and maintenance more effective by outsourcing the entire service. The work will be awarded by March, 2023.

### **13.4. Mist Spraying Canon Machine**

The proposed machines for Air Pollution Control have already been installed at Central Park, Connaught Place and working successfully. The work of installing of 7 Nos. anti smog guns on high rise building will be awarded by March 2023.

## **14. FUTURE READY NDMC**

Education is the passport to the future, for tomorrow belongs to those who prepare for it today. An investment in knowledge pays the best interest, and adopting this strategy NDMC has taken care to make its educational institutions of highest standards.

### **14.1. Paradigm Changing Initiatives**

NDMC is working to make education inclusive through introduction of technological advancements and engaging all the stakeholders. Such initiatives which were introduced by NDMC and will be in continuous use even in future for welfare of students include major ones like smart classrooms, digital libraries, Atal Tinkering labs for inculcation of innovation, Biometric Attendance, CCTV Cameras etc. There are enabling measures like Information Kiosks, Sanitary Napkin Vending Machines, Football Academy, Language Labs, exchange programs and Seema Darshan Program for expanding the horizons of children. All Balwaris of NDMC have been upgraded into State-of-the-Art NDMC Playway Schools which will help in implementing the New Education Policy. To standardize the quality of education quality assessment of NDMC/Navyug Schools has been undertaken by Quality Council of India. These have



completely changed our world view of education.

**14.2. Improvement in Enrolment in NDMC/Navyug Schools**

As a result of above initiatives, the enrollment in NDMC/Navyug schools has shown an impressive growth in past few years. The overall enrolment in NDMC / Navyug Schools in 2016-2017 was around 27,500 students, which currently is around 28665. The enrolment in NDMC / Navyug Schools is likely to increase further during next year due to better academic environment in our schools.

**14.3. Overall Improvement In Class 10th And 12th Result**

Due to Academic and technological intervention, effective administration and priority given to Education by NDMC, the overall result in Class 12th of NDMC and Navyug schools is improving every year. In 2021-22 class XII result is 98.99% (100% in 11 AAV & Navyug Schools) as compared to 95.41% during pre-Covid year (2019-20). This year i.e. 2021-22 Class X results is 98.80% as against during previous year (Covid period), the result was 100% in class X as well as in Class XII.

**14.4. Now, I would update the status Of Various schemes Announced Last Year:-**

I have pleasure in informing that 14 Palika Tinkering Labs in 14 NDMC/Navyug schools in addition to existing 10 Atal/Palika Tinkering labs have been set up. The scheme of Cash Prize to Meritorious Students (Palika Pratibha Puraskar) has been implemented. Free Stationary to the students of Pre-primary and Primary schools has been distributed. Atal Adarsh Vidyalaya, Hanuman Lane has been upgraded from Middle to Secondary level. In one of its kind initiative, Cycling clubs have been set up in 8 schools comprising of 3 Navyug Schools and 5 AABVs.

**14.4.1.** To convert all primary classes from class 1 to 5 into smart classes, bids have been received and are under scrutiny and is likely to be completed by March, 2023.

**14.4.2.** The scheme of one tablet based smart class for all Secondary and Senior secondary schools for assessment purpose has now been merged with the scheme for procurement of preloaded tablets for the students of NDMC/ Navyug Schools.

**14.4.3. Smart Students: Tablets For NDMC School Children.**

NDMC, in the wake of COVID-19 had made available 811 tablets on a pilot

basis to the students of 10th & 12th standard in 4 Schools which received an enthusiastic feedback. Accordingly, NDMC intends to expand the scope of the programme by including all the students of 10th & 12th standard in all schools benefiting more than four thousand students. Its scope would be further enhanced to include all students of class 9th and 11th as well in all schools.

- 14.4.4.** The work of Up-gradation of Auditorium in schools is in progress and shall be completed by March, 2023.
- 14.4.5.** The work of one Nature based Class room in each of 10 NDMC/Navyug schools is under tendering process and expected to be awarded by March, 2023.
- 14.4.6.** Mountain trekking is being undertaken for teachers and students with BSF Institute of Adventure and Advance Training (BIAAT), Dehradun. The adventure trekking is likely to be organized in the month of January, 2023.
- 14.4.7.** The work of up-gradation of Computer Labs in NDMC/Navyug Schools is likely to be awarded by March, 2023.

**14.4.8.** MOU has been signed with National Science Centre for setting up of Science Parks in NDMC/Navyug Schools in the next financial year.

**14.4.9.** Introduction of Vocational Courses Recognized by CBSE is being taken up in consultation with GNCT Delhi.

**14.4.10. Language Labs in all NDMC/Navyug schools.**

In the year 2020, two language labs were set up in Navyug School, Sarojini Nagar and Atal Adarsh Bengali Balika Vidyalaya, Gole Market. New Education Policy emphasize on development of communication skills of the children at all level. The project will be completed by March, 2023.

#### **14.5 New Education Policy 2020:NDMC**

Govt. of India has announced the New Education Policy 2020 which is to be implemented by 2022 across the country. NDMC has taken steps to ensure the same. 03 Workshops have been organized on NEP in which Head of Schools, 300 Nos. PRTs and 300 Nos. TGTs have attended the said workshops. The workshops for 150 PGTs will be organized by March, 2023.

#### **14.5.1. Teachers Resource Centre In NDMC**

Considering the need to train the HoS and teachers with the latest trends in education to achieve the vision and mission of the New Education Policy, I had proposed to develop a 'Teachers Resource Centre' in NDMC for Continuous Professional Development of teachers. Further action in this regard is being taken and location for the same has been identified at Tughlaq Crescent. The same will be operationalized by March, 2023.

#### **14.5.2. Setting Up Of Activity Centers In All Primary Wing**

I had earlier proposed that 'Activity Centres' will be opened in primary wing of all NDMC and Navyug Schools to cater the needs of Balvatika as well as Primary classes. The focus would be on development of language skills and teaching by play based and activity-based curriculum. The project will be completed in the next financial year.

#### **14.6. Introduction Of Bag-Less Pre-Primary And Primary Classrooms**

I had also proposed for Bag-less Pre-primary and Primary classrooms initially in all Navyug

schools. Under this scheme all Balvatika and Primary students would be provided free books and infrastructure would also be upgraded accordingly in all primary wings of Navyug schools. This scheme will be completed by March, 2023.

- 14.7.** We intended to take up a comprehensive review of our schools' infrastructure and pedagogy to explore possibilities for focused attention and student centric specializations like art & culture, music, sports etc. so as to make them schools of new India. Comprehensive review of schools has been completed. By carrying out joint inspection by 07 Committees, Infrastructure Review of all schools has also been done and further action is being taken.
- 14.8.** In the coming year, we intend to continue our best initiatives and bring our ongoing works to finality. In addition we will take up a few more projects for augmentation of basic amenities, infrastructure for teachers and students including furniture and improvement in academic environment. A comprehensive review of schools will be made for increased and rationalized students intake. The seasonal swimming pool at Atal Adarsh Bal Vidyalaya, Mandir Marg will be upgraded to an all weather pool. In addition, considering the popularity of cycling clubs established we will provide

infrastructure including cycles and safety gears to make them Rally and Competition worthy. This will promote usage of cycles and physical fitness. With a special focus on Navyug schools, we will take steps to augment infrastructure and modern teaching aids to make it a pride of NDMC.

In the coming year, NDMC propose to spend a sum of **Rs. 238.48** Crore towards Education Sector, out of which **Rs.12.77** Crore is for capital work and **Rs. 225.71** Crore towards Revenue Expenditure.

## **15. NATURAL RESOURCE CONSERVATION/ HORTICULTURE**

New Delhi area is recognized for its greenery, which not only creates island of soothing effect but also takes care of heating effect and air & dust pollution to certain extent. The aim of NDMC is to convert all the raw areas into green area for which massive plantation drives have been undertaken during the past four years. Trees have been planted in most of NDMC area and nearing saturation in terms of coverage.

### **15.1. Plantation Drive**

To extend the green coverage in NDMC area, massive plantation drives have been undertaken during the last 4 years alongwith

stakeholders, wherein around 7.5-10 lakh saplings on average have been planted each year. Approximately 3000 trees and 7.5 lakh shrubs have been planted in NDMC area last year. The same trend as per feasibility will be followed in the year 2023-24.

### **15.2. Tree Washing**

Tree washing for mitigating and dust air pollution would be regularized in a systematic way in a large scale to cover all the roads in a short frequency to keep NDMC avenues, premises and roads environment dust free to clean and lush green eco system with the help of specifically procured 20 Tankers. Till date tree washing work has been completed on a 500 kms running length.

### **15.3. Development Of Green Strips:**

The green strips were developed before CWG 2010. After that many damages were also happened due to various activities (like laying of utility cables, telephone cables etc.) and rejuvenation capacity of plants also got lost. Hence, there are many gaps, incomplete hedge, sparse cover etc. emerged in the due course of time, which is losing the aesthetic value of the avenue. Therefore, redevelopment of the avenues needs to be taken up in a phased manner. The work at 10 avenues will be



completed by March, 2023. It is targeted to develop more than 41 green strips in the next financial year.

#### **15.4. Beautification Of NDMC Residential Colony Parks**

Every year the RWAs are demanding for beautification of the residential colony parks. Some of the parks are with many brown patches, damaged features hedges and shrubbery beds due to continuous stamping, public pressure and playing. Therefore, these parks need to be maintained with needed landscaping. In order to beautify the NDMC residential colony parks, a comprehensive initiative will be taken up in FY 2023-24.

#### **15.5. Procurement of Modern Machinery And Vehicles**

To help the horticulture activities go smoothly procurement of Trucks, Tankers, Tree Ambulance, Tata Ace, SPPM Pruning Machines and machinery will be taken up in the FY 2023-24.

#### **15.6. Development Of NDMC Gardens As World-Class Gardens**

NDMC takes pride in its gardens and intends to now further develop them in a manner befitting their location. It is proposed to get all the designs finalized by engaging consultant

under NDMC Smart City Projects for four major gardens, namely Lodhi Park, Nehru Park, Sanjay Park and Talkatora Garden. Consultant for the same would be appointed by March, 2023.

### **15.7. Smart Irrigation**

NDMC realizes the value of water as a resource and believes in utilizing the same efficiently. Now, it is intended to further use them intelligently with the help of smart irrigation technology to save water. A pilot project is being initiated for a comprehensive automated irrigation system comprising of both sprinklers and drip methods for the entire Nehru Park in FY 2022-23. Similarly a project for drip based watering of road side vegetation and those in medians are also being prepared and will be implemented in FY 2022-23. Work for Nehru Park has been awarded.

In the coming year, I propose to spend a sum of **Rs. 120.69** Crore towards Horticultural activities, out of which **Rs. 11.75** Crore is for capital work.

## **16. PRUDENT NDMC: FINANCIAL STABILITY**

### **16.1. NDMC's Credit Rating**

NDMC was one of very few municipalities in

India to have achieved a credit rating of “AA+” in the year 2017-18, and the same rating has been maintained till date. NDMC will continue to maintain its credit rating in the forthcoming years. Credit Rating for FY 21-22 has been done by M/S CARE Ratings and reaffirmed the Ratings AA+ to NDMC.

#### **16.2. Citizen Centric Budget And Untied Funds**

Budget of NDMC is prepared keeping in view the improvement of civil amenities of all the citizens in its area. The suggestions from citizens are invited through sending letters to all the residential welfare Association and Market Association besides providing a link on NDMC Website. I propose to make available untied funds for the Resident Welfare Associations (RWAs) and Market Trade Associations (MTAs) of the NDMC area. For this purpose, I propose to set aside a sum of 10.00 Crore in the year 2023-24 with an objective to provide scope for local initiatives and flexibility for local action by the RWAs/ MTAs.

#### **16.3. Accrual Based Budgeting**

NDMC had last year announced to introduce Accrual Based Budgeting, a novel and advanced concept, in its functioning though it is yet to take off in India. NDMC had decided to take necessary preparatory steps, develop the concept, assess its feasibility and prepare

an action plan to achieve the same in FY 2022-23. Having taken initial steps, now NDMC has confirmed its resolve to move in this direction by preparation of an action plan in FY 2023-24.

#### **16.4. Pension Fund**

Pension Fund Regulations have been prepared and the same has been sent for approval of Government of India. As on 31.03.22, NDMC has a corpus of **Rs.3192** Crores for this purpose, and Provision of **Rs. 271** Crore and **Rs. 300** Crore has been made to transfer in the corpus of proposed Pension Fund in RE 2022-23 & BE-2023-24 respectively.

#### **16.5. Strengthening Financial Systems**

To ensure sustainability of financial systems and good governance many steps have been taken recently. Existing procedures have been simplified including reduction of stages specially for expeditious project approvals. The revised delegation of financial powers have been issued and unnecessary approvals have been done away with. Simultaneously, necessary controls have been built up for strict compliance.

## **17. CARING NDMC: EMPLOYEE WELFARE**

**17.1.** NDMC takes pride in being a model employer and has always kept employee welfare the foremost priority. Even during Corona times, NDMC came forward and launched a number of initiatives for their welfare.

### **17.2. Preventive Health Check-up**

NDMC had extended the annual health check programme to all its employees above the age of 40 years in addition to Safai-Sewaks, all of whom are covered under this. For the current year, the health check-ups of eligible regular employees as well as RMR workers of NDMC are scheduled during 2022-23. This programme will also continue in FY 2023-24.

### **17.3. Pension Help Desk & Palika Pensioners Day Pension Help Desk**

The initiative announced earlier had been operationalized and is now being continued.

### **17.4. Palika Samman**

The initiative announced earlier to honor the brave and dedicated workforce of NDMC has been operationalized and the nominations for first awards are currently under consideration of the Selection Committee. The scheme will be continued in the FY 2023-24.

**17.5. Palika Swachhta Sewak Scholarship**, an important welfare scheme for the wards of our

Safai-Sewaks had been launched earlier. Under this scheme two children of Safai-Sewaks are reimbursed the expenses for higher education. This runs in addition to the existing scheme(s).

- 17.6** NDMC had earlier announced a Palika Pratibha Puraskar for meritorious students in its schools. Further to integrate the same with the concept of Fit India and promote cycling in the city, these awards would include provision of a cycle as award to the eligible students primarily girls.

#### **18. INCLUSIVE NDMC: PROTECTION OF WEAKER SECTIONS:-COMPREHENSIVE CLUSTER IMPROVEMENT PROGRAMME**

Keeping in view the state of various clusters and in recognition of their rights as equal beneficiaries of municipal services, I had proposed a new comprehensive programme for their development in place of piecemeal projects. This will include provision of sewerage, sanitation and electricity as also façade improvement. The repair of concrete walkway is completed in Sanjay Camp and Vivekanand Camp. The repairing works are to be carried out in BR Camp and DID Camp.

## **19. RESILIENT NDMC: DISASTER MANAGEMENT**

I had proposed earlier that NDMC may review its disaster preparedness and come up with comprehensive implementation plan and create necessary mitigation mechanism including infrastructure as required. Due to COVID 19 pre occupation I propose to take up the same in next financial year. Further, NDMC will create a Disaster Management Group under Secretary, NDMC with concerned members to come up with an action plan and monitor its implementation.

## **20. PALIKA KNOWLEDGE HUBS**

NDMC intends to take up the project for a complete 360-degree revamp of its libraries and convert them into a state of art knowledge hubs leveraging technology and factoring in modern modes of knowledge dissemination. The major expectations include augmentation of books and digital contents suiting the citizen's profile, improving accessibility to digital content through virtual means, consolidating the content stock of all libraries under a single database facilitating better access to readers, developing an app as also other facilities at par with the best in the world. NDMC would accordingly digitize database books, articles etc.

of all Eight Public Libraries through NIC E-Granthalaya software and issue RFID based Smart Membership Card for all members of 08 Public libraries. Civil and IT infrastructure will be augmented and new books will be introduced as also membership-based content. These will be taken up in coming FY 2023-24.

## **21. DEVELOPING SKILLS-CREATING JOBS**

To add employment opportunities for the citizens, an initiative has been taken in partnership with National Skill Development Centre. The programme will up-skill more than 75000 participants in 8 identified areas in a phased manner.

## **22. RECEIPTS**

### **22.1. Receipts From Electricity Distribution**

The total revenue receipts from Electricity Distribution Strategic Business Unit (EDSBU) have been projected in RE 2022-23 at **Rs.1449.31** Crore as against actual **Rs. 1377.85** Crore in the year 2021-22. The projections for BE 2023-24 are at **Rs. 1434.93** Crore.



## **22.2. Receipts From Property Tax**

We are expecting to collect property tax of **Rs. 950.00** Crore in 2022-23. In the year 2023-24, we plan to collect **Rs.1150.00** Crore. I do not propose any increase in Property Tax rates for the year 2023-24.

## **22.3. Receipts From Licence Fee From Municipal Properties**

The actual receipts in 2021-22 for License Fee from Municipal Properties stood at **Rs. 528** Crore. The Projections for RE 2022-23 are at **Rs. 750** Crore and BE 2023-24 are at **Rs. 825** Crore.

I would like to thank Hon'ble Chief Minister, Hon'ble Member of Parliament, Hon'ble MLA, Vice-Chairman and other members of the Council for their continued support and guidance.

I would also like to place on record my gratitude for the guidance and support received from Hon'ble Lt. Governor of Delhi, Ministry of Home Affairs and Ministry of Housing & Urban Affairs, Government of India.

I would also thank all my colleagues and employees of NDMC for their relentless services to the cause of making New Delhi area clean, green and aspirational to live.

I would not only thank but express my gratitude to all in NDMC who braced the challenge of Corona epidemic and continued municipal services uninterrupted, at times at their personal risk and deserved to be called Corona Warriors. We all salute those who lost their lives as Corona warriors and assure to maintain the same level of commitment as they have established.

Thank you very much.

Jai Hind.