

BUDGET SPEECH

2024-25



नई दिल्ली नगरपालिका परिषद्

New Delhi Municipal Council

Palika Kendra, New Delhi-110001

www.ndmc.gov.in

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BUDGET SPEECH 2024-25

At the outset let me congratulate all the fellow residents of NDMC for being part of a successful journey of growth and development for all. Today, as a nation, we stand amongst the fastest growing economies of the world. With a robust health management and universal vaccination programme we have been able to come back to normalcy of life.

This year was a milestone for NDMC as we had to prepare New Delhi for hosting the **G-20 summit**, under the leadership of our beloved Prime Minister Shri Narendra Modi. This global event brought together the Heads of States from various nations to our doorsteps and gave us an opportunity to showcase Indian hospitality and commitment to international cooperation under the theme of “One Earth, One Family, One Future”. NDMC devoted itself to ensuring the success of this significant event and took numerous initiatives to prepare the city by taking various steps to beautify and improve New Delhi infrastructure to welcome our guests from across the world. A remarkable beautification drive transformed the city by installation of sculptures, improving, greening and lighting of roads. One G-20 park was developed with blend of art and aesthetics where sculptures made from waste materials depicting the national birds and animals of the G-20 participating countries were installed. The installations of sculptures, fountains and addition of diverse flowering plants elevated the visual appeal for all to enjoy and appreciate. Focused efforts were made to upgrade the infrastructure ensuring seamless conduct of the G-20 Summit. The synergy of our resources effectively addressed the challenges posed by the untimely rain that befell just prior to the

Summit. Through the concerted efforts of team NDMC we not only met but exceeded the expectations. Flower show food festival, various cultural and other activities were organized in the run up to G-20 for wider public participation.

As part of our ongoing commitment to **employee welfare** and having realized the value of our human capital even more in the post pandemic era, NDMC has implemented numerous measures for welfare of its employees. NDMC by exercising powers conferred to it under the NDMC Act took decision to regularize 4,400 RMR workers with the approval of the Central Government. We were honored to have the esteemed presence of Hon'ble Union Home Minister Shri Amit Shah who grace the occasion to hand over regularization letters to 4,400 RMR workers granting them permanent status. Further, 47 compassionate appointments were made for the eligible dependent family members of the municipal employees who had died in harness. In order to ensure timely promotion and to fill up the vacant posts an extensive work has been initiated to restructure and reframe Recruitment rules of various categories of employees. So far RRs of more than 100 categories of posts have already been approved by the Council. This will address the long standing issues of stagnation of employees and their career growth. To align employee benefits with that of Central Government the long pending decision on Central Pay Commission has been notified which will ensure that all the serving and retired employees shall now be covered under the 7th CPC. All these measures will impact the NDMC budget. However, steps are being taken to ensure that revenues are increased to offset the same.

NDMC has chosen the theme of systemic structural interventions for better governance in FY 2024-25.

In line with above, NDMC has made significant progress to achieve the Sustainable Development Goals (SDG) and happy to inform that we have our footprints in 15 of the 17 SDGs prescribed for municipal bodies. In line with the outcome of COP 28 Climate Summit, to accelerate climate related efforts on an unprecedented scale, NDMC aims to adopt innovative market based mechanism like Green Bonds and newly introduced Green Credits programme. As part of financial transformation interventions we plan to get a Capital Investment Management Plan (CIMP) prepared to assess NDMC long-term finance needs to bring in financial stability and self-sustainability. In this regard, we are now delving into the bond market to build our capacity to plan and execute large projects. This transformation would include review of our existing processes, identification of redundancies and bottlenecks and their re-engineering to improve transparency, reduce discretion and enhance convenience for citizens. The introduction of NAMASTE (NDMC Accounting Management and Financial System), an integrated financial system for all stakeholders would catalyze the transformation process and ensure ease of doing business not only for citizens and suppliers/vendors but also for our own employees and pensioners. We have cleared our statutory liabilities including outstanding GST to ensure that from next year we shall stand stronger on fundamentals.

As part of our tax reforms process we will implement Geo Tagging for all properties starting from next financial year i.e. 2024-25. Geo Tagging will mandate uploading the photos of the properties of tax payers through mobile App or NDMC website for easy identification and tracking.

In order to strengthen and transform the electricity distribution in the capital city of country NDMC has been selected by the Central Government for financial assistance under the **Revamped Distribution Sector Scheme (RDSS)**. This will improve the quality, reliability and affordability of power supply to consumers through a financially sustainable and operationally efficient distribution mechanism. The financial assistance covers Prepaid Smart Metering, upgradation of distribution infrastructure and reducing the technical and commercial losses.

NDMC has implemented a range of proactive environment improvement measures especially regarding air pollution. In addition to maintaining a focus on promoting greenery and expanding the green cover to mitigate the spread of dust, NDMC has deployed smog guns for settling the dust and polluted particles on the ground leading to improved air quality. We are continuously using Mechanical Road Sweepers to clean the roads and give them a fresh look. We have launched a **“One Day One Road”** programme wherein intensive cleaning and washing of trees, roads and pavements is taken up for an identified road every day. We have already made a policy to switch to only electric vehicles in a phased manner and have augmented e-charging points to support use of electric vehicles. NDMC is steadfastly committed to achieving these goals as part of its dedication to reducing carbon emissions and promoting sustainability.

To enhance aesthetics and to add colour to the city landscape NDMC has procured Two lakh tulip bulbs for this winter. We are also planting of various variety of flowers in parks garden and roundabouts and road avenues across the city for all to enjoy the beautiful landscape. Like last year we propose to organise a tulip festival which

was greatly welcome and appreciated by all. NDMC has taken steps to ensure that the tulip bulbs are propagated and produced within the country and in coming years we hope to achieve the same, to not only reduce their import but also to encourage Make in India development. The city infrastructure needs to be upgraded with passage of time, as part of this initiative we have taken up with Ministry of Housing and Urban Affairs for rehabilitation of NDMC sewerage system to sanction, projects worth Rs 556 Crore under the Urban Development Fund (UDF) Scheme. This will enable NDMC to augment sewerage system in a phased manner within a span of 5 years.

NDMC has continued in its path for maintaining financial stability and providing quality sanitation services. For over a decade NDMC has consistently secured AA+ Credit Rating signifying its robust financial standing. NDMC has obtained first rank in being India's cleanest Small City in 1-3 Lakh Population as well as achieving a 5 Star garbage free city status, Water+ and ODF recognition.

We are also working on amendment to the NDMC Act, 1994 to align with current global best practices, to factor our learning experiences over the last three decades, ensuring ease of doing business, reducing regulatory burden and carrying out reforms including tax reforms.

We approach the coming financial year with confidence, gained from our achievements and hope to grow consistently leveraging our strengths with the continued support from all stakeholders towards making NDMC an aspirational city and global benchmark befitting its status as the national capital of 'Viksit

Bharat'. Our vision for 2047 is to be a part of developed Bharat as one of the leading capital cities of the World.

Now, I present the Annual Budget 2024-25 with financial projections first;

- **The total receipts of the Budget Estimates 2024-25 are Rs. 5,069.63 Crore against Rs. 4,888.93 Crore provided in Revised Estimate 2023-24. The total actual receipts in 2022-23 were Rs. 4,302.79 Crore.**
- **The BE 2024-25 for the revenue receipts are Rs. 4,444.36 Crore against Rs. 4,293.51 Crore provided in RE 2023-24 and actual of Rs. 3,894.67 Crore in 2022-23.**
- **The BE 2024-25 for capital receipts are Rs. 625.27 Crore against Rs. 595.42 Crore provided in RE 2023-24 and actual of Rs. 408.12 Crore in 2022-23.**
- **The total expenditure for BE 2024-25 are Rs. 4,829.36 Crore against Rs. 4,568.21 Crore provided in RE 2023-24 and actual of Rs. 3,999.31 Crore in 2022-23.**
- **The BE for revenue expenditure in 2024-25 are Rs. 4,395.30 Crore against Rs. 4,258.55 Crore provided in RE 2023-24 and actual of Rs. 3,856.27 Crore in 2022-23. The capital expenditure is projected at Rs. 434.07 Crore in BE 2024-25 against Rs. 309.67 Crore in RE 2023-24 and actual of Rs. 143.04 Crore in 2022-23.**

In our budget for 2024-25, total expenditure is more than our RE figures for the current year and the receipts are higher than that of RE leading us with a surplus, a trend maintained by NDMC for the last number of years. Higher revenue expenditure for RE 2023-24 is on account of increased power purchase prices and payment of salary to the newly appointed 4,400 Palika Sahayaks. The increase in receipts is the result of our efforts in collection of property tax and estate dues. We expect the expenditure to further increase in FY 2024-25 on account of disbursement of arrear of salary/pension and other retirement benefits on implementation of 7th CPC in NDMC.

I would like to highlight the performance and achievements of NDMC during 2023-24 and propose the plans and projections for the year 2024-25.

1. INFORMATION TECHNOLOGY GOVERNANCE

NDMC takes pride in its IT based initiatives for strengthening of e-Governance and m-governance to improve efficiency and effectiveness in providing civic services. These also lead to more equitable, non-discretionary and transparent processes and culminated in bringing us the prestigious Prime Minister's Award. Many of the initiatives, announced earlier have been completed in a time bound manner in spite of a not-so-favorable environment and manpower issues.

Now, I will furnish the status of our earlier announced/ongoing initiatives and other projects in pipeline.

1.1 Digitization of The Civic Services Documentation

NDMC had taken up an initiative to fully digitize all its civic services and has successfully completed its phase-I with more than 2 crore pages already digitized. Phase-II of the project for digitization of more than 1.5 crore pages will be completed in next financial year 2024-25.

1.2 Artificial Intelligence Based Chat-Bot Facility

Chat-Bot facility on NDMC website will help users seek their needed information intelligently and speedily in lesser attempts leading to a seamless feel. Now, this facility has been extended to the employees salary statement on WhatsApp platform enabling them to get information of their monthly salary statement and register their grievance. Its 2nd phase is under implementation including integration of electricity and water billing likely to be completed in the next financial year 2024-25.

1.3 Government Project Management System (GPMS)

Government Project Management System is an advanced software for ensuring timely effective management of project implementation. Apart from the existing project Management System working under NDMC 311 APP, we now proposed to cover under online portal.

1.4 Data Back bone: Palika Net

NDMC has identified Multi-Protocol Label Switching (MPLS) based data network as its data back bone to ensure uniform access to its remote and decentralized offices in a secured manner fully leveraging the paperless environment to the last leg. Currently, 57 remote sites are connected and remaining 153 sites will be completed in the next financial year.

1.5 Technology Pioneer: Blockchain

Blockchain with its open transaction ledgers adds an unprecedented layer of accountability and immutability. In the first phase, Blockchain for Birth and Death and Electricity and Water billing has been completed. It is targeted to implement this technology in other applications in the FY 2024-25.

1.6 360 Degree Cyber Security

Today Cyber Security has proven to be a necessary investment for any Government organization because it protects all categories of data from theft and damage which includes sensitive data, personally identifiable information

(PII), protected health information (PHI), personal information, intellectual property, data etc. It also prevents cyber criminals from gaining access to the device or the network. With more and more IT Applications being deployed and the entire working environment turning digital, it is more of a necessity than an option. NDMC is going to implement a 360-degree cyber security audit of its network as well as all running application from next financial year.

1.7 New Electricity-Water Billing System In NDMC

An efficient billing solution is essential to ensure revenue generation, provide ease of doing business to citizens and also helps avoiding complaints and litigation. NDMC had earlier implemented the legacy billing system for Electricity, Water and Estate billing back in the Year 2009. An ERP based Billing System has now been deployed by NDMC. The new Electricity and Water Billing software has been implemented in NDMC. In the next phase, development of consumer portal, dashboard for management and prepaid metering will be taken up.

1.8 High Bandwidth, Local Area Network In NDMC School

NDMC had decided to provide high bandwidth LAN to all schools for better connectivity with the objective to improve the learning experience of students with seamless browsing and also help in better administration. This is likely to be completed in the next Financial Year 2024-25.

1.9 AI based 311 app

NDMC has taken several IT-based initiatives through technology intervention for strengthening of e-Governance and m-Governance during last few years to improve efficiency, effectiveness and economy in providing civic services to citizens in an equitable, non-discretionary and transparent manner. This has helped NDMC in achieving the highest award i.e Prime Minister’s Award for Excellence in Public Administration, 2021. This ultimate recognition for public service coming to a municipal organization is a unique distinction. Now, after success of first phase, NDMC is going to infuse Artificial Intelligence (AI) into NDMC 311 mobile app which will revolutionize the user experience.

In the coming year, NDMC proposes to spend a sum of **Rs. 19.30** crore towards Information Technology Sector out of which **Rs. 3.55** crore towards revenue expenditure.

2. RELIABLE NDMC: DISCOM OPERATIONS

NDMC is the deemed licensee for the distribution of electricity in its area and provides a 24x7 reliable quality power supply to all its consumers. The objective of NDMC is to emerge as a reliable and responsible DISCOM to its consumers and as an efficient, self-reliant and capable strategic business unit within NDMC. From the FY 2020-21, we are presenting separately the budget for this EDSBU (Electricity Distribution Strategic Business Unit) clearly

indicating our results as a separate cost unit. The same has been prepared in this year as well.

Now, I would update the status of various schemes announced in earlier years.

2.1 IPDS Project

NDMC has implemented the IPDS project which includes creation of a strong sub-transmission and distribution network with state-of-the-art “Advanced Metering Infrastructure” (AMI). Smart energy meters provide real-time data on power consumption and allow consumers to make informed choices about energy usage based on energy price at the Time of Day (ToD). More than 60,000 Smart Meters have been installed and being maintained on an ‘OPEX’ model.

2.2 Ensuring Energy Efficiency: Electric vehicles & Public e-Charging Stations

2.2.1 To introduce energy efficient and environment friendly electric based mobility NDMC has already installed 100 Public EV Charging Stations. Taking the movement further, we have identified 350 prospective locations for EV charging Station in NDMC area. For the purpose we have entered into MOU with 03 PSUs under National Electric Mobility Program.

2.2.2 NDMC had already taken a decision to switch to all electric vehicles in a phased manner. In the coming year, we will acquire electric bikes/scooters for short distance mobility of field staff.

2.3 Upgradation of Audio and Video system In NDMC Convention Centre & Talkatora Stadium

Up gradation of Audio system and provision at Video wall will facilitate improvement in public address system and will add to its revenue. These works will be taken up in next financial year.

2.4 Providing Electric Connection to J.J. Cluster In Left-Out Jhuggies

The work of providing of electric connection at JJ Cluster Sanjay Camp is under progress and likely to be completed by March, 2024. For remaining JJ Clusters, work will be taken up in the next financial year 2024-25.

2.5 Fault Locating Vans

In order to ensure uninterrupted power supply in NDMC area and to deliver prompt response for providing quality services to its consumers, NDMC has purchased of two HT Cable fault locating mobile vans. The system is suitable upto 66KV and is mounted on CNG Vehicle for detecting the fault of feeders this year.

2.6 National Solar Mission

Under the National Solar Mission NDMC has installed grid connectivity roof top solar PV plant in all Municipal buildings. The remaining potential of 0.5 MWp in left out school buildings has also been realized in this year. To make its initiatives more structured, NDMC has also released its Solar Policy. This year we intend to take steps to encourage

installation of solar power units in the city on both commercial and residential premises.

2.7 Replacement of Old/Obsolete HT Panels

The work for replacement of old/obsolete HT panel under IPDS has been completed. Out of left out panels, 829 are taken up for replacement in RDSS scheme in phase-I. By replacing the Old/Obsolete HT panels will not only increase the reliability of the power supply but the distribution losses will also reduce as well enabling NDMC to provide uninterrupted power supply to its consumers. The time line for completion of this work is by March 2026.

2.8 Energy Audit And Condition Assessment of Electrical Assets

A full-scale energy audit and condition assessment of electrical assets and distribution to have a long-term perspective plan network will be taken up during 2024-25. The energy audit will help reduce carbon footprints as it will pinpoint areas of intervention where energy is being wasted. This will not only help in reducing cost of NDMC but also of its consumers.

2.9 Ensuring 24X7 Power Supply

2.9.1 Our Electrical Department is committed to ensure 24x7 uninterrupted supply of power to all users and to ensure the same proposes to install an 11 KV HT Metering Cubicle for efficient utilization of smart meters. The Scheme has been approved and is likely to be completed in the next financial year.

2.9.2 Keeping in view the convenience of our consumers and to avoid billing related issues NDMC would introduce prepaid billing for all electricity consumers, in a phased manner.

Now, I would like to propose the following schemes for the FY 2024-25.

2.10 In order to improve more safety and security CCTV camera have already been installed in most of the schools, hospitals and markets etc. Based on a vulnerability study, provision of additional CCTV cameras will be considered. The existing infrastructure will be up-graded and augmented in the coming year at added locations like dispensaries, offices and municipal housing complexes.

2.11 NDMC has reviewed afresh the vulnerable points where the street lighting needs to be improved. This is not only important for road safety and convenience but also to ensure that pedestrians especially women feel safe while walking the New Delhi streets. A comprehensive upgradation with LED Street light is being taken up in next financial year 2024-25.

2.12 To revamp its electricity distribution network, NDMC is participating in the Revamp Distribution Sectors Scheme (RDSS) of Ministry of Power (GOI) and has secured technical guidance and funding support for projects worth Rs. 332 crores. This includes three distinct components of Strengthening of distribution infrastructure, Supervisory control and Data Acquisition (SCADA) and automation. The project is expected to be completed in financial year 2026-

27. These initiatives will ensure uninterrupted power supply, energy auditing and reduce distribution losses.

In the year 2024-25, I propose to allocate **Rs. 1,528.65** crore for Electricity Department out of which **Rs. 140.04** crore is towards capital expenditure and **Rs. 1,388.61** crore towards revenue expenditure.

3. RELIABLE NDMC: ROADS AND BYE-LANES

3.1 Roads and connecting lanes are the basic infrastructure needed by the cities for necessary mobility. Roads are the lifelines of any city. They enable seem-less transportation of goods, services and people, reducing transportation costs and improving efficiency. Good quality roads improve tourism businesses and trade by managing traffic rules, reducing congestion and enhancing urban mobility. Road safety, signage and marking are an important and integral part of any urban infrastructure. NDMC has created quality road infrastructure and stands committed to keep them well maintained.

I have pleasure to intimate the projects announced earlier along with plan for the next FY 2024-25.

3.1.1 Resurfacing work of major roads completed during the current year include Tilak Marg, Babar Road, Tansen Marg, KG Marg, Tolstoy Marg, Hailey Road Gurudwara

Rakab Ganj Road, Jantar Mantar Road, RK Ashram Marg (New), Raisina Road, Red Cross Road, Sansad Marg, Udyan Marg, Mahadev Road, Bangla Sahib Road, Bhai Veer Singh Marg, Mother Teresa Crescent Marg, Old RK Ashram Marg.

3.1.2 NDMC has been taking care of the cleanliness of roads pavements and open areas to make it one of the cleanest national capitals. Keeping in view its unique status and the national pride attached to it, we intend to expand the scope of our cleaning responsibilities by including covered spaces of important sites of heritage and tourist attraction. We have already initiated steps for a fully mechanized cleaning of identified areas including covered spaces in Connaught Place and Hanuman Mandir. The housekeeping work at Hanuman Mandir is being done. Tender is being processed for housekeeping of Connaught place.

3.2 Smart Roads

3.2.1 Smart Roads are not only aesthetically evolved but also designed to ensure user convenience and experience without compromising their safety. They will have the provision of Modern Kiosks, Street furniture, Parking facilities, Electric Poles and Sitting Plaza among others. Such Smart Roads have already been developed at Minto Road and more will be taken up in the coming year. Special focus will be kept on development of pan tharas, kiosks, taxi stands and provision of standardized carts/shops.

3.2.2 Under smart city programme NDMC had developed few Happiness Areas which were appreciated by the citizens. In the coming year we intend to take the concept to a new level by including more areas in markets, parks etc. and equipping them with plug and play facilities.

3.3 Modular Rainwater Harvesting

The work of all announced 60 modular Rain Water Harvesting (RWH) pits had already been completed at different locations in NDMC area. Ninety five more RWH pits, will be completed in FY 2024-25.

3.4 Synthetic Track In NDMC Parks And Open Gyms

NDMC is alive to its citizen's needs, it has laid EPDM based synthetic rubber tracks for the 2.7 km jogging track at Nehru Park for comfortable experience specially to elders and also eliminate the problem of dust and pollution. Based on the positive response received, a new project for laying a similar track at Sanjay Park will be taken up in financial year 2024-25.

3.5 Public Art

In the earlier Budget to add value to the NDMC area a scheme "Art with Heart" was announced in which theme-based sculptures were proposed to be installed at major roundabouts and other prominent places in a phased manner.

3.5.1 In view of the G-20 Summit, an intensive drive was taken to adorn the city with aesthetics sculptures and fountains at prominent locations like roads leading to Connaught

Place, Samrat Hotel roundabout, Sardar Patel Marg, Kautilya Marg, India Gate roundabout, Akbar Road, Mother Teresa Crescent, Man Singh Road etc.

- 3.5.2** In a unique initiative NDMC collaborated with Lalit Kala Academy to conduct a national workshop of eminent artists to create sculptures on Waste to Wonder concept. The workshop led to creation of magnificent sculptures of national birds and animals of G-20 countries. These sculptures have been installed and opened for public viewing in a prominent park at Kautilya Marg, now popular as G-20 Park.

3.6 Smart Commuting: Cycle In City

With its splendid avenue roads and lush greens, NDMC is an ideal area for cycle enthusiasts, tourists and short commuters. We had proposed an initiative, Cycle-in-City earlier to identify stretches for safe cycling by the commuters. The cycle track around Nehru Park is in progress and will be completed in FY 2023-24.

3.7 Overall Growth Through Modern Recreation Facilities

- 3.7.1** Balanced recreation contributes not only to the growth of children but also helps adults to break free from the stress of life and monotony leading to a better quality of life. Urban living has a few major challenges which include lack of recreation spaces. NDMC will continue to improve its parks.
- 3.7.2** The growing trend globally is to develop theme based parks which also aid knowledge dissemination and

sensitivity of citizens to identified concepts together with recreation. To connect with our rich heritage NDMC would take up development of theme-based areas with focus on vedic culture, navagrahas, nakshatras etc.

3.8 Rehabilitation Of Ranjit Singh Flyover

The rehabilitation of Ranjit Singh Flyover is at advanced stage and likely to be completed in FY 2024-25. In view of G-20 Summit a comprehensive beautification of the flyover was taken up with installation of National Flag Poles, Decorative poles and Electrical upgradation.

3.9 For convenience and safety of pedestrians, construction of a foot over bridge at AIIMS gate No.1 Aurobindo Marg and at Delhi High Court near gate No.5, Shershah Road will be taken up in the FY 2024-25. .

3.10 NDMC has made its roads a benchmark in the city with their high quality of construction and regular maintenance. NDMC has entered into MoU with CRRI for enhanced quality of construction.

NDMC would undertake following projects for improvement of roads, footpaths etc. in the Financial Year 2024-25.

3.11 Reconstruction Of Footpaths Which Have Out Lived Its Life In NDMC Area

The work for improvement to footpath which have already served its life and in dilapidated condition is a continuous process. NDMC intends to take up a comprehensive reconstruction of such footpaths with contemporary

technology and advanced materials like permeable blocks which enhance the ground water recharge, as feasible.

3.12 Road Safety Devices

Road Safety devices are required to improve the public safety and to prevent road accidents it is proposed to install road safety devices in the interest of public.

3.13 Road Signages

Road Signages were installed mainly in year 2009-10 with type IX reflective sheets and they have outlived their life. Now, IRC has revised the specifications with type XI reflective sheet. To achieve proper Safety it is proposed to replace road signages in NDMC area in the next FY 2024-25.

3.14 Creation Of Additional Capacity Of Tulip Propagation Chambers

NDMC has created a cold storage facility for preserving tulip bulbs and also created chamber for propagation as a pilot project. Based on the successful result of this pilot project it was decided to enhance its capacity. To fulfill the requirement of Horticulture Department, the work for creation of additional capacity of tulip propagation chamber to be taken up in next financial year 2024-25.

3.15 Beautification of Parks & Green Belts

Fountain shave been installed at different location in NDMC Parks/roundabout to beautify the area during G-20 Summit.

In the year 2024-25, I propose to allocate **Rs. 144.60** crore for Road Department out of which **Rs. 32.88** crore is towards capital expenditure and **Rs.111.72** crore towards revenue expenditure.

4. RELIABLE NDMC: WATER SUPPLY

NDMC has taken several measures in the past for the improvement of water supply infrastructure and strives to continue to improve the same by bringing new technology such as AMI Water Meters focusing on reduction in NRW (non-revenue water) so that 24X7 uninterrupted water supply to its residents is ensured.

4.1 24X7 Supply of Clean Water With AMI Water Meter

NDMC citizens need to be assured of round the clock water supply and to guarantee the same, a project had been initiated. In order to ensure the 24x7 uninterrupted water supply in NDMC area, the process of appointment of consultant with the vision for next 25 years is at RFP stage.

4.2 Shifting of Main Line and Metered Water Connection to Every Resident of B.K. Dutt Colony

Due to installation of bulk water meter for the residents of B.K. Dutt Colony, they could not get the benefit of the scheme announced by the GNCTD for subsidy on consumption of water up to 20 K/L for every metered connection. The Council had agreed to install individual water connections for each resident to enable them to avail

the subsidy. Shifting work of main line is completed and fresh connections are being issued on demand.

- 4.3** We have been sensitive to the feedback of the citizens regarding water availability issues in specific areas like Sarojini Nagar, Gole Market etc. Feasibility plan of augmentation of water supply including construction of additional underground reservoir to address the issue is under preparation.

In the year 2024-25, I propose to allocate **Rs. 256.08** crore for Water Supply Department out of which **Rs. 15.21** crore is towards capital expenditure and **Rs. 240.87** crore towards revenue expenditure.

5. RELIABLE NDMC: SEWERAGE SYSTEM

- 5.1** NDMC has taken up phased rehabilitation of sewer lines based on a detailed consultancy. The first phase of rehabilitation of about 30 km sewer line has already been completed. The work of Phase-II, Shanti Path & K.G. Marg are in progress and will be completed by January, 2024.

Now, I would update the status of the various works of rehabilitation of sewerage network announced earlier and projects to be taken up in next FY 2024-25.

5.2 Funding under UDF for Sewer line Rehabilitation

NDMC is maintaining about 350 km of sewer lines of sizes vary from 350mm to 2100mm dia. Most of the lines are more than 70 yrs old and need augmentation and replacement. NDMC has requested DDA/MoHUA to consider its sewer rehabilitation projects worth Rs 556 Cr under Urban Development Fund (UDF) which includes its 17 major lines to be rehabilitated over a period of next 5 years.

5.3 For the work of brick barrel 1905 mm dia from Kushak Nallah to Aurbindo Marg at Brigadier Hoshiyar Singh Marg, the process is under re-tendering stage.

5.4 Consultancy work has been awarded for De-silting and rehabilitation of old sewer twin barrel of 2100 mm dia “NP-2 Class” RCC pipe from C-hexagon to Lodhi Road through Zakir Hussian Marg-Golf Course-Subramanium Bharti Marg. Pre Consultancy work has been completed and post Consultancy work will be started after award of main work of 2100 mm dia. At present Revised P.E. is under process.

5.5 Work for establishment of ETPs ranging from 20 KLD to 70 KLD (5 Nos.) along with improvement of infrastructure at Dhobi Ghats will be taken up in the next FY 2024-25.

5.6 To develop additional water resources by installing STP's 100 KLD to 200 KLD (4 nos.) along with 50 KLD TTP, infrastructure (construction of STP/TTP) at different locations in NDMC will be taken up in the next FY 2024-25.

- 5.7** For the work De-silting and re-habilitation of 450 mm dia NP-2 Class RCC pipe sewer line from Sardar Patel Marg to Shantipath to Satya Sadan via Kautilya Marg, Madhulimay Marg and along Kushak Nallah (under Phase-III), Tender for Pre & Post Consultancy work is in process & will be awarded during the current FY 2023-24.
- 5.8** For Re-habilitation of existing 600 mm dia RCC sewer from Telegraph lane to Kasturba Gandhi Marg via Madhav Rao Scindia Marg, Tender for Pre & Post Consultancy work is in process and will be awarded during the current FY 2023-24.
- 5.9** The work of shifting of 300 mm dia sewer line form Gurudwara Sarojini Vihar to Arya Samaj Mandir, Pillanji Village, Sarojini Nagarhas has been completed.

In the year 2024-25, I propose to allocate **Rs. 140.28** crore for Sewerage Department out of which **Rs. 19.37** crore is towards capital expenditure and **Rs. 120.91** crore towards revenue expenditure.

6. DRAINAGE SYSTEM

- 6.1** In modern cities, it is imperative to drain the water not only to avoid leaking, water logging, flooding during monsoon season but also to rationally utilize such water for various usages under the concept of Blue-Green infrastructure. Rehabilitation of drainage system is essentially required at regular intervals.

- 6.2** There are 14 drainage systems in NDMC area out of which about 53 km of main drainage system which varies from 600 mm to 2057 mm and the transfer underground drainage line is about 270 km of size 450 mm to 900 mm. The oldest drainage line in NDMC area was laid around 80 years back. The rehabilitation work has not been carried out since being laid, with the result that every year number of cases of settlement of barrel/drainage system are occurring during monsoon period. This causes many instances of traffic inconvenience and road safety in NDMC area.
- 6.3** For taking up the work of rehabilitation of 14 drainage system, estimate for rehabilitation is under process. A comprehensive desilting of the drains shall be taken up in the FY 2024-25.

In the year 2024-25, I propose to allocate **Rs. 13.40** crore towards improvement of drainage system out of which **Rs. 11.62** crore towards Capital Expenditure and **Rs. 1.78** crore towards Revenue Expenditure.

7. STRONG NDMC : BUILDING, BRIDGES & URBAN ASSETS

Civil infrastructure is necessary to meet the public demand, augment the capacity and enhance the usability of existing capacities. NDMC has created many structures for community, social requirement and in the welfare of its own employees.

Now, I would like to apprise the status of civil works undertaken earlier and proposals for next FY 2024-25.

7.1 Multi-Storey Commercial Complex At Akbar Bhawan

A multi-storey office complex with 4 basements and 10 storey is planned to be constructed to meet the demand for additional office space as well as revenue for NDMC. The project will be under taken after the matter is decided by the Courts.

7.2 Integrated Transit Transport Infrastructure – Redevelopment of Shivaji Terminal

In order to improve transportation in NDMC area a comprehensive project with the provision of various mode of public transport comprising of bus terminus, bicycle sharing station, auto rikshaw alongwith parking facility of 113 vehicles is proposed to develop at Shivaji Stadium Terminal. The complex will be equipped with all advance facilities. The tender has been invited and work is likely to be awarded in current FY 2023-24.

7.3 Construction of Rain Water Harvesting Pits in NDMC Buildings

The work for rain water harvesting pits in 13 NDMC Buildings and 32 Electric Sub-Stations has been completed and 95 RWH pits are planned to be constructed in the FY 2024-25.

7.4 Water Proofing treatment at the Terrace of Palika Bazar & Improvement and Up-gradation of Palika Bazar Complex.

The work of water proofing had already been completed and the work of up-gradation of Palika Bazar is likely to be completed in the Financial Year 2024-25.

7.5 Construction of Skill Development Center at Moti Bagh

The work of Five Storied building of ‘Skill Development Center’ at Moti Bagh is under progress and likely to be completed in the Financial Year 2024-25.

7.6 Structure for JPN Library at Mandir Marg

In order to make knowledge hub, there is a vision to create an iconic e-library. The civil structure work of three storied JPN Library building within the complex of Navyug School at Mandir Marg has been completed. At present, consultant has been appointed for layout and user experience. Work is likely to be completed in Financial Year 2024-25.

7.7 Additional Block at Indira Niketan Working Girls Hostel

Work of three storied additional block of working women's Hostel at Laxmi Bai Nagar having a provision of 39 rooms with occupancy of 117 inmates is in progress and likely to be completed by March 2024.

7.8 Housing for Municipal Employees

In order to provide accommodation to its employees, NDMC constructs various types of accommodation for which current status of the projects is as follows.

7.8.1 Construction of 120 Nos. Type-II Flats at Sector VII Pushp Vihar, Saket, New Delhi

The work has already been completed and inaugurated by the Hon'ble Union Home Minister on 03.05.2023.

7.8.2 Construction of 160 Nos. Type-III Flats at Sector VI, Pushp Vihar, Saket, New Delhi

Construction of 160 Nos. Type-III Flats with two basement and five blocks of Eight Stories is likely to be completed in Financial Year 2024-25.

7.9 Redevelopment of Babu Samaj Sewa Kendra, P.K. Road, New Delhi

The work of construction of four storied building having provision of Multi Purpose Hall, Skill Centre, Health Centre/ Dispensary, Art/ Exhibition Gallery, Cafeteria, and Digital/ Public Library is likely to be completed in Financial Year 2024-25.

7.10 Renovation and Development Works at NDMC, Palika Kendra Building

Palika Kendra Building is the Headquarter of New Delhi Municipal Council. The building had been raised in early eighties as an iconic one and is in need of renovation. For appointing a consultant, RFP is under process. In the short term, the canteen at Palika Kendra shall be considered for modernization.

7.11 New Building for Veterinary Hospital

The existing building of the NDMC Veterinary Hospital has been allocated to the proposed multi-specialty hospital. Therefore, the veterinary hospital would need a new premise for its uninterrupted functioning. The work is at advanced stage and likely to be completed by March 2024.

7.12 Commercialization of Housing Complex at Prithviraj Road Market

The existing residential housing complex of NDMC employees at Prithvi Raj Road is in dilapidated conditions having outlived their life. It was proposed to demolish this housing complex and a new commercial complex be constructed thereon. Notices have already been issued to resident of existing municipal housing to shift in the alternate accommodation allotted to them.

7.13 Renovation and Redevelopment of Market Complexes

NDMC is also taking up comprehensive redevelopment of its prestigious markets to take care of their future prospects,

high volume of visitors and safety considerations and make them as model markets. An omnibus provision of Rs 10 crores has been made for this purpose.

7.13.1 The facade improvement, elevation work and replacement of boards, signage etc. of Yashwant Place Market/ Momo Market, Yusuf Zai Market have been completed. In 2024-25, it has been proposed to carry out improvement work of P.R. Market.

7.13.2 Palika Bazar Shopping Complex has been the pride of New Delhi ever since it came up. Now we intend to make it even better by providing fixed LED-display board for shops, chandelier at Central Hall and fire escaping marking. The work is in progress and likely to be completed in Financial Year 2024-25.

7.13.3 Sarojini Nagar is another place of pride which attracts millions of shoppers from across Delhi. To make the access better resurfacing of surrounding roads will be taken up in the next Financial Year. NDMC will also provide boundary wall and M.S. Railing around Sarojini Nagar Market & Bapu Market, Sarojini Nagar by next Financial Year-2024-25.

7.14 Enhanced Citizen Engagement Through Flagship Suvidha Kendra (Palika Citizen Lounges)

Last year we had proposed to upgrade our Suvidha Kendra at Shaheed Bhagat Singh Place at the first Palika Citizen Lounge and based on its experience few other Suvidha Kendras would also be taken up. Consultant is being

appointed and the work is likely to be completed in the next financial year-2024-25.

7.15 Conservation & Restoration Of Main Gole Market Building

NDMC has taken up the comprehensive redevelopment of main Gole Market Building and its adjoining areas as a heritage site. This will involve its structural strengthening and aesthetic improvement to showcase the piece of history associated. The adjoining areas will also be comprehensively upgraded anticipating increased footfalls. The foundation stone has been laid down by Hon'ble LG of Delhi. The work has started this year.

7.16 Precincts Improvement Project

The prestigious Hanuman Mandir, which invites lakhs of devotees, needs better space management for their convenience. We will take up a comprehensive Precinct Improvement Project for the same and add more sites as needed.

7.17 Renovation of NDMC office/commercial complexes

Considering the age of our existing office and commercial complexes which are not only a source of income for NDMC but also serve the citizens, a comprehensive project needs to be taken up for their renovation including furniture and other services. This will be taken up in the coming FY 2024-25.

In the year 2024-25, I propose to allocate **Rs. 236.17** crore towards improvement of Civil Building Department out of which **Rs. 78.22** crore towards Capital Expenditure and **Rs. 157.95** crore towards Revenue Expenditure.

8. LEVERAGING MODERN HEALTH SYSTEMS MEDICAL SERVICES AND PUBLIC HEALTH

The medical Services Department comprises of two major hospitals i.e. Charak Palika Hospital, Moti Bagh comprising of 177 bedded secondary level Hospital providing the specialties i.e. Medicine, Respiratory Medicine, Surgery, Orthopaedics, Gynaecology, Ophthalmology, Paediatrics, Day Care Thallassaemia service, ENT, Dental, Anaesthesia, Radiology, Laboratory and 24x7 Casualty Departments & Palika Maternity Hospital which is a 65 bedded Maternity Hospital at Lodhi Colony. Besides these hospitals, the department also runs 13 Allopathic Dispensary, 01 Chest Clinic/ Poly Clinic, 01 Dental Care Clinic, 07 MCW Centres and 08 School Health Programs. Medical Services Department, NDMC also provides health care in the community via one set of Mobile Van Dispensary.

Now, I Would Update the Status Of Various Services Announced Last Year.

8.1 Up-gradation of Casualty Ward

Up-gradation of Casualty ward and construction of new Disaster Wards at CPH has been completed and functional.

8.2 Establishment of New Blood Storage Unit at CPH:

The Hiring of Manpower from GeM portal and procurement of the essential equipments are at advanced stage and work is likely to be operationalized in the next Financial Year 2024-25.

8.3 Establishment of new OT Complex and ICU at Charak Palika Hospital

A new OT Complex has already been made functional. For ICU, the outsourcing of manpower has been completed. The work regarding procurement of equipments for ICU is in advanced stage and likely to be completed by March, 2024.

8.4 Up-Gradation of ENT Department at CPH

The procurement of various sophisticated equipment including Powered Micro-debrider System, High End ENT Operating Microscope with Integrated camera recording facility, ENT 4K Documentation system & Micro-laryngeal Instrument, is in advanced stage and target date for completion by March, 2024.

8.5 The work of procurement of 05 Nos. Anesthesia Work Stations (3 for CPH & 2 for PMH) for O.T. is in advanced stage and likely to be completed by March 2024. The Echo Cardiography Machine at CPH has been procured, and is functional.

Now, I propose the following equipment to be procured for Medical Services Department in the next financial year i.e. 2024-25.

8.6 Procurement of one (01) unit 1000mA 80 KW Digital Radiography System at CPH Moti Bagh

8.6.1 The existing X-Ray machine (500 mA) of Charak Palika Hospital was purchased in year 2009 which needs replacement. The Digital Radiography System (DR System) is latest truly digital X-ray system where there is no involvement of inter-mediatory x-ray plates or cassettes and instead the images are directly transmitted to a computer system. As a result, the x-rays can be done faster with true digital image quality, less radiation exposure to the patients and more cost-effective than conventional x-ray system. A new 1000 mA 80 kw Digital Radiography System is proposed for procurement for Charak Palika Hospital in financial year 2024-25.

8.6.2 Procurement of two (02) Digital Colour Ultrasound System at CPH Moti Bagh

Procurement of “Digital Color Doppler Whole Body Ultrasound System” will be undertaken in financial year 2024-25. The Color Doppler Ultrasound System provides better visual overview of blood flow in the heart or vessels including fast recognition of velocity, direction and Turbulence in various organs in addition to better imaging quality output than conventional Ultrasound machine.

In the year 2024-25, I propose to allocate **Rs. 118.59** crore towards improvement of Medical Services Department out of which **Rs. 6.67** crore towards Capital Expenditure and **Rs. 111.92** crore towards Revenue Expenditure.

9. LEVERAGEING TRADITIONAL KNOWLEDGE AYUSH SERVICE IN NDMC

AYUSH Systems which includes Ayurveda, Homeopathy, Unani, Siddha, Yoga and Naturopathy systems have been an integral part of Health services in NDMC under the umbrella of Health department since 1930 when the first Ayurvedic Dispensary was operational. Later on Homeopathic Dispensaries have been added and recently Unani, Siddha, Yoga Naturopathic Dispensaries & Panchakarma Centres have also been set up in NDMC.

Now, I would update the status of various AYUSH services announced in earlier years along with proposals for next FY 2024-25.

- 9.1** For establishing a Homeopathic Unit at Palika Maternity Hospital civil work has been completed and the work of electric, fire and IT are under progress and likely to be completed by March, 2024.
- 9.2** To provide Mobile Ayush Dispensary for Old age Homes and at doorstep in NDMC schools on rotation basis. The

mobile clinics for old age homes and NDMC schools have started from the current FY.

- 9.3** For establishing a 50 bedded Ayush hospital with Research Centre in collaboration with Ministry of AYUSH, the layout plan has already been approved and will be taken up as part of the redevelopment of Sarojini Nagar being undertaken by the NBCC / MoHUA.
- 9.4** Opening up of Ayurvedic clinic at NDMC Polyclinic is under process. The necessary civil, electric and IT works would be taken up in FY 2024-25.

In the year 2024-25, I propose to allocate **Rs. 1.71** crore towards improvement of AYUSH Department.

10. SWACHH NDMC: PUBLIC HEALTH

Regular awareness activities with RWA/MTA/Sanitation staff for adoption of ban on single use plastic, segregation of waste at source in four streams (wet, dry, domestic hazardous waste, sanitary waste), no litter in public area, adoption of 3R-reduce, reuse, recycle- initiative including home composting, control of vector borne diseases are undertaken by Public Health Department .

10.1 Bin Free City And Providing Underground Bins

To make NDMC bin free (as per the requirement of 5 to 7 star ranking for garbage free city of Swachh Survekshan)

underground bins at 56 locations have been placed. For placing 50 Nos. more underground bins in NDMC area the work is under process in Phase-3 and will be completed by FY 2024-25.

10.2 Strengthening Of Infrastructure For Vector Borne Diseases

For strengthening of infrastructure for Vector Borne Diseases, the procurement of new 36 nos. of portable fogging machines is under process and will be procured by March, 2024.

10.3 Strengthening Of Control Of Communicable Diseases

To strengthen the activities to control vector borne diseases NDMC will hire entomologists and epidemiologists as consultants.

10.4 Installation of Litter Bins

For better handling of waste and ease of citizens, 450 Nos. of stainless-steel twin litter bins have already been installed in commercial and other areas of NDMC during the Financial Year 2023-24. Further, additional 500 Nos. SS twin bins for replacement of the damaged MS bins is likely to be completed during the current financial year.

10.5 Procurement of Push Back Manual Sweepers

To augment capability of our health and sanitation functions by making use of modern machinery, equipment and to reduce dust, NDMC has procured push back manual

sweepers for dust controlled sweeping as a pilot project. It is proposed to procure additional push back manual sweepers.

10.6 Long Term Solid Waste Management Plan

For preparation of Long Term (25 years) Solid Waste Management Plan, Performance Audit of NDMC solid waste management activities has been completed by third party agency. Tender for professional consulting agencies for preparation of Long Term (25 Years) Solid Waste Management Plan is under process.

10.7 Framing of plastic waste management bye-laws

Single use plastic (SUP) ban is being enforced in NDMC area and penalty is also being imposed against violators. NDMC Offices & Schools are SUP free. NDMC has established two RRR centers i.e Lodhi Garden & New Moti Bagh to encourage citizens to donate reusable cloth/toys/books/crockery etc. and adopt 3R (Reduce, Reuse, Recycle) as practice in life. Framing of Bye-Laws of NDMC plastic waste management is under process.

10.8 Smart Public Toilet Units For Women

NDMC has constructed six pink toilets for women at (i) Sansad Marg near LIC building (ii) Super Bazar (iii) Factory road near Safdarjung Hospital (iv) Sarojni Nagar Market (v) Aurbindo Marg, Safdarjung Hospital side and (vi) Inner circle Connaught place opposite B- Block. One more will be constructed near Kalawati hospital by June 2024.

10.9 Toilet For Third Gender

NDMC has already constructed toilets exclusively for third gender at 13 locations. Further, for construction of more third gender toilets 79 locations have also been identified and the work is under progress and is likely to be completed in the next financial year 2024-25.

10.10 Operation And Maintenance Of Mechanical Road Sweeper

Mechanical Road Sweepers have been utilized to keep the roads clean in an effective manner. NDMC proposes to make its operation and maintenance more effective by acquiring additional mechanical road sweeper. It is proposed to procure smaller size electrical MRS for cleaning bye-lanes.

10.11 Anti Smog Guns

It is proposed to hire 8 anti smog guns (Vehicle mounted) for controlling air pollution. The work is likely to be awarded during the current Financial Year.

In the year 2024-25, I propose to allocate **Rs. 125.72** crore towards improvement of Public Health Department out of which **Rs. 6.25** crore towards Capital Expenditure and **Rs. 119.47** crore towards Revenue Expenditure.

11. FUTURE READY NDMC: EDUCATION

Education is the passport to the future, for tomorrow belongs to those who prepare for it today. An investment in knowledge is the best strategy and adopting this strategy NDMC has taken care to make its educational institutions of highest standards not only in the field of academics but also in sports and other extra-curricular activities.

11.1 Paradigm Changing Initiatives

NDMC is working to make education inclusive and accessible to all through introduction of technological advancements and engaging all the stakeholders. Such initiatives which were introduced by NDMC and will be in continuous use even in future for welfare of students include major ones like tablets, smart classrooms, digital libraries, Atal Tinkering labs for inculcation of innovation, language labs, Biometric Attendance, CCTV Cameras, etc. There are enabling measures like Information Kiosks, Sanitary Napkin Vending Machines, free sports coaching to the students through qualified and professional sports coaches, Adventure tours, exchange programs and Seema Darshan Program for expanding the horizons of children. All Balwaris of NDMC have been upgraded into State-of-the-Art NDMC Playway School which will help in implementing the National Education Policy. The students are given platforms for participating in various activities and exhibitions as a part of co-curricular development of the students.

11.2 Improvement in Enrolment in NDMC/Navyug Schools

As a result of above initiatives, the enrollment in NDMC/Navyug school has shown an impressive growth in past few years. In order to achieve ideal teacher student ratio maximum limit of admissions at entry level in Navyug Schools has been capped at 35 students per section. Now, the current strength of total students enrolled in NDMC schools is about 28,000 which is likely to increase further during next year due to better academic environment in our schools. In addition, NDMC schools are ensuring that there is no drop out and enrolled students maintain threshold limit of attendance, as prescribed by CBSE.

11.3 Overall Improvement In Class 10th And 12th Result

Due to various technological interventions, effective administration and priority given to Education by NDMC, the overall result in Class 10th & 12th of NDMC and Navyug schools was 97.83% & 97.09% in class 10th & 12th respectively in the academic year 2022-23.

Now, I would update the status of various schemes Announced Last Year.

11.4 Tinkering Labs

I have pleasure in informing that 14 Palika Tinkering Labs in 14 NDMC/Navyug schools in addition to existing 10 Atal/Palika Tinkering labs have been set up. Resource persons have been arranged to impart technical and practical knowledge to the students in these Tinkering Labs. Some students of NDMC schools have made a mark at various

Tinkering competitions on the basis of learning and training they have received in these Tinkering Labs in NDMC Schools

11.5 Palika Pratibha Puraskar

The scheme of Cash Prize to Meritorious Students (Palika Pratibha Puraskar) has been implemented. This has instilled competitiveness among the students for doing better in board exams. Further, to integrate the same with the concept of Fit India and promote cycling in the city, these awards would include provision of a cycle as award to the eligible students primarily girls. In one of its kind initiatives, Cycling clubs have been set up in 8 schools comprising of 3 Navyug Schools and 5 AABVs.

11.6 Improvement in Schools

Atal Adarsh Vidyalaya, Hanuman Lane has been upgraded from Middle to Secondary level. Admission in class VI in Navyug school, Sarojini Nagar has been restarted on the basis of written test conducted by National Testing Agency (NTA) on behalf of Navyug School Education Society under NDMC considers to further strengthen the cycling club and give opportunities to these students in various campaigns carried out by NDMC. To convert all primary classes from class 1 to 5 into smart classes, the process has already been started. This will provide a new dimension to learning through technological tools in NDMC Primary schools.

11.7 Smart Students: Tablets For NDMC School Children.

NDMC, in the wake of COVID-19 had made available 811 tablets on a pilot basis to the students of 10th & 12th standard in 4 Schools which received an enthusiastic feedback. Accordingly, NDMC will expand the scope of the programme by including all the students from class 9 to class 12 standards and all PGT and TGT teachers in all schools benefiting around 9,000 students. The distribution of tablets will be completed in FY 2024-25.

11.8 Up-gradation of Auditorium

The work of Up-gradation of Auditorium in Atal Adarsh Vidyalaya Mandir Marg and Navyug School Sarojini Nagar has been completed. The work for Sarojini Nagar School is in progress and will be completed by March, 2024. NDMC intends to take up auditoria of some more schools so that all schools auditoria are upgraded in a phased manner.

11.9 Nature based Class room

The work of one Nature based Class room in each of 10 NDMC/Navyug schools is under tendering process and the work is expected to be awarded by March, 2024.

11.10 Adventure Activities

Adventure trekking was organized for students of NDMC Schools at BSF Advance Adventure Training Institute at Dehradun in Feb/March 2023. NDMC will organize more such trips/excursions for NDMC school students in the coming year.

11.11 Science Fair

NDMC has recently conducted Science Fair at NDMC Convention Centre in which apart from NDMC schools' students, students of reputed private schools in NDMC area, National Science Centre, Science Magazines etc. also participated. The Fair was inaugurated by Hon'ble Minister of Science and Technology, Government of India. The Fair was full of various science activities, games & models and was visited by more than 5,000 students from different schools.

11.12 Up-gradation of Computer Labs

The work of up-gradation of Computer Labs in NDMC/Navyug Schools is under process and is expected to be completed by March, 2024. Under this work, full-fledged ICT work along with smart board and CCTV cameras will be provided to each lab in all schools with systems of latest technology.

11.13 Science Parks

An MOU has been signed with National Science Centre (NSC) for setting up of Science Parks at science & humanity centre, Tuglak Crescent. The NSC has provided 16 science exhibits on different themes. The installation process is undergoing and likely to be completed by March, 2024. This will be a centralized Science Park of NDMC Schools having Science Park, auditorium, conference room for conducting various activities including training,

workshops and round the year visit by students of NDMC schools as well as other schools.

11.14 Vocational Courses

Two Vocational Courses in Information Technology and Retail have been introduced in Class 9-12 in one school under Sarv Shiksha Abhiyaan funding. Vocational Course(s) in remaining Secondary/Sr. Secondary (AAVs & Navyug Schools) in Class-9-12 will be introduced on the similar lines in FY 2024-25.

11.15 Language Labs in NDMC/Navyug schools

In the year 2020, two language labs were set up in Navyug School, Sarojini Nagar and Atal Adarsh Bengali Balika Vidyalaya, Gole Market. National Education Policy emphasizes on development of communication skills of the children at all level. Language Labs will be made functional in the remaining 28 Secondary & Sr. Secondary schools of NDMC by March, 2024. These labs will enable the students to develop communication skills in Hindi & English languages. Each student will be provided with a unique access code and students can access the language lab through their mobile. This will ensure anywhere, anytime learning for the students through the proposed Language labs.

11.16 National Education Policy (NEP) 2020

Government of India has announced the National Education Policy-2020. NDMC is taking steps to follow the provisions in the Policy. 04 Workshops have been organized on NEP

for Heads of School, PRTs and TGTs, newly recruited Primary Teachers, promoted Vice-Principals and Head Masters. The workshops for 300 PGTs and teachers likely to be promoted as PGTS soon will be organized by March, 2024. A sample Activity Centre, as envisaged in NEP has been set up by NDMC through in-house resources. On the same pattern, NDMC proposes to set up 159 more Activity Rooms in the line of NEP-2020 guidelines. NEP-2020 provides for a minimum number of bagless in a year. Taking a step ahead, “Round-the Year Bagless classes” for students of class Nursery to 3rd have been introduced in all AAVs and Navyug Schools.

11.17 Teachers Resource Centre

Considering the need to train the HoSs and teachers with the latest trends in education to achieve the vision and mission of the National Education Policy, I had proposed to develop a ‘Teachers Resource Centre’ in NDMC for Continuous Professional Development of teachers. Location for the same has been indentified at Tughlaq Crescent and Designs of rooms have been finalized. The Resource Centre is at final stage of getting ready and is expected to be functional during this FY.

11.18 Introduction Of Bag-Less Pre-Primary And Primary Classrooms

Much has changed in the school for betterment of school students. Ways of learning and teaching have transformed. Introduction of information technology has made

accessibility of teaching material easy for the students. However, it is a common sight to see children carrying school bags that are unnecessarily large and often heavier in size than their physical capacity. Scientific studies have brought out the adverse implications on the children due to continuously carrying heavy school bags. With Mid day meal being provided under PM Poshan Scheme and purified water available in NDMC schools, the kids do not need to carry Tiffin and water. Thus, they come to school happily and cheerfully without any burden of the bag. These students are now free of the heavy load on the shoulders. Bagless classes have made their mind free, life easy and has a positive physical as well as mental health impact on their upbringing. As one teacher puts *“bagless classes in NDMC schools have changed identity of the students from what they are carrying on their shoulders to what they are bearing in their minds”*.

11.19 Comprehensive upgradation of School infrastructure

We intended to take up a comprehensive review of our schools’ infrastructure and pedagogy to explore possibilities for focused attention and student centric specializations like art & culture, music, sports etc. so as to make them schools of new India. Comprehensive review of schools has been completed which includes infrastructure upgradation and augmentation of utilities. Further, Heads of Schools have been delegated enhanced financial powers.

11.20 Sports Coaching

In the coming year, we intend to continue our best initiatives and bring our ongoing works to finality. In addition we will take up a few more projects for augmentation of more amenities, infrastructure for teachers and improvement in academic environment, special emphasis will be on up-gradation of sports infrastructures in all schools. NDMC has already provided 14 part time sports coaches in 08 Sports i.e Cricket, Hockey, Football, Volley ball, Basket Ball, Badminton, Boxing, Lawn Tennis and is in the process of providing 10 more coaches with addition of two more sports i.e. Table Tennis and Wrestling for providing professional coaching to the NDMC school students during after school hours. In the recent past, NDMC schools students have participated, represented NDMC and won medals in different competition at State and National levels. NDMC envisage to prepare its own team in each sport by providing sustained professional training by expert coaches.

Now, I would like to propose the following schemes for the financial year 2024-25.

11.21 Regular study tour and excursions

Different students have different field of interest and propensity to excel in different areas/subjects. NDMC will identify such students and give opportunity to such group of students of visit across Delhi and India as well to the

Institutions of repute by coordinating with the concerned departments.

11.22 Up-gradation of School Libraries

NDMC will take up the work of upgradation of school libraries in the Financial Year 2024-25.

11.23 Career Coaching

Education is expected to facilitate the doors of a successful career but in a competitive world it needs special preparation. Many of our meritorious students have not been successful at various competitive examinations in absence of guidance in a coaching driven world. To provide a level playing field to meritorious and deserving students and as a welfare measure, we will facilitate guidance to them for career-defining exams like NEET/JEE/CLAT etc. in collaboration with reputed professional institutions.

11.24 Activity Rooms

To meet the requirement projected NEP-2020, NDMC will create additional 159 activity rooms for activity base learning of students in 3-6 age group.

11.25 New Look Uniform

NDMC has entered into collaboration with National Institute of Fashion Technology (NIFT) to re-design the school uniforms of AAVs and Navyug Schools. Students of our schools having knack for fashion technology shall

assist the designers of NIFT. This work is likely to be completed within this FY.

11.26 Complete Health Check Up and Maintaining Health record of all Students of NDMC.

NDMC intends to undertake complete health check up of each student covering basic health parameters and maintain their health record. Student found falling short in any of the health parameter shall be followed up for recovery/improvement.

11.27 Introduction of Vocational Subject.

NDMC intends to add one vocational subject in each school from class 9 onwards as per the vocational subject list prescribed by CBSE. Students may choose any vocational subject as per their interest.

11.28 Revamping of Women Technical Institute (W.T.I.)

In the current market scenario, there is a need for introducing new courses in the Women Polytechnic Institute (WTI), NDMC by replacing some of the low employability courses in order to ensure job placements to the students of WTI.

In the coming year, NDMC propose to spend a sum of **Rs. 285.21** crore towards Education Sector, out of which **Rs. 16.57** crore is for capital work and **Rs. 268.64** crore towards Revenue Expenditure.

12. GREEN NDMC : NATURAL RESOURCE CONSERVATION / HORTICULTURE

New Delhi area is recognized for its greenery, which not only creates island of soothing effect but also takes care of heating effect and air & dust pollution to certain extent. The aim of NDMC is to convert all the brown/barren area into green area for which massive plantation drive have been undertaken in NDMC area.

12.1 Plantation Drive

To extend the green coverage in NDMC area, massive plantation drives have been undertaken in NDMC area and around 33.50 lakh trees and shrubs saplings have been planted during the current financial year, which is the highest number of green plantation ever carried out in NDMC.

12.2 Tree Washing

Tree washing for mitigating dust and air pollution has been undertaken in a large scale to cover all the roads to keep NDMC premises and roads for dust free environment, clean and lush green eco system. Till date tree washing work has been completed on 776.20 kms of roads.

12.3 Development Of Green Strips

The work of development of green strips in view of G-20 Summit at 41 avenues in NDMC area has already been completed during this financial year. This has ensured that all brown/barren patches have been converted into green

cover which has made the city beautiful and will also help in dust mitigation.

12.4 Beautification Of NDMC Residential Colony Parks

The work of beautification of NDMC residential colony parks is of continuous nature. Recently, the work of beautification of residential colony parks at Bapu Dham has been completed and the proposal of beautification of more residential colony parks will be completed in next FY 2024-25.

12.5 Procurement of Machinery And Vehicles

In order to run horticulture activities smoothly, several modern machineries and vehicles such as Tree Ambulance, fabrication of existing tankers for dust mitigation, tree pruning machine etc. is being procured.

12.6 Development Of NDMC Gardens As World-Class Gardens

NDMC takes pride in its gardens and intends to now to further develop them in a manner befitting their location, it is proposed to get all the designs finalized for four major gardens, namely Lodhi Park, Nehru Park, Sanjay Park and Talkatora Garden.

12.7 Smart Irrigation

NDMC realizes the value of water as a resource and believes in utilizing the same efficiently. It is intended to further use them intelligently with the help of smart irrigation technology to save water. A pilot project was

initiated for a comprehensive automated irrigation system comprising of both sprinklers and drip methods for the entire Nehru Park in FY 2022-23 and the same has been successfully installed. Project for drip based watering in parks etc. will be implemented in FY 2024-25.

12.8 Tulip Festival

Tulip festival was organized by NDMC and inaugurated by the Hon'ble L.G. of Delhi. The festival was appreciated and admired by the public. It has been decided to continue to organize this festival annually, with wider public participation. The Tulip bulbs of different vibrant colours will be planted which will start blooming in early spring season.

In the coming year, I propose to spend a sum of **Rs. 121.68** crore towards Horticultural activities, out of which **Rs. 8.62** crore is for capital work.

13. PRUDENT NDMC: FINANCIAL STABILITY

It is planned to transform the financial management system to the next level with the concept of NAMASTE and issuance of Municipal/Green Bond for more financial stability in NDMC.

13.1 NDMC's Credit Rating

NDMC was one of very few municipalities in India to have achieved a credit rating of “AA+” in the year 2017-18, and the same rating has been maintained till date. NDMC will continue to maintain its credit rating in the forthcoming years. Credit Rating for current year has been done by M/s CARE Ratings and reaffirmed the Ratings AA+ to NDMC.

13.2 Citizen Centric Budget And Untied Funds

Budget of NDMC is prepared keeping in view the improvement of civic amenities of all the citizens in its area. The suggestions from citizens are invited through sending letters to all the residential welfare Association and Market Association besides providing a link on NDMC Website. I propose to make available untied funds of Rs. 10 crores for the Resident Welfare Association (RWAs) and Market Trade Associations (MTAs) of the NDMC area for the year 2024-25 with an objective to provide scope for local initiatives and flexibility for local action by the RWAs/ MTAs.

13.3 Accrual Based Budgeting

NDMC had last year announced to introduce Accrual Based Budgeting, a novel and advanced concept, in its functioning though it is yet to take off in India. NDMC had decided to

take necessary preparatory steps, develop the concept, assess its feasibility and prepare an action plan to achieve the same in FY 2023-24. Having taken initial steps, now NDMC has confirmed its resolve to move in this direction by preparation of an action plan in FY 2024-25.

13.4 Pension Fund

New Delhi Municipal Council (Pension Fund) Regulations, 2023, have been approved by M/o Home Affairs, Government of India and published in Delhi Gazette. Now, formation of Pension Trust is in progress.

13.5 Green Bond/Municipal Bond

Taking forward the outcome of COP 28 Climate Summit to accelerate climate progress, we plan to adopt innovative market-based mechanism i.e. Green Bonds. The process has commenced with identification of merchant bankers for the purpose.

13.6 Carbon Credits/Green Credits

In a climate sensitive world it is important to be aware of our own carbon footprints and leverage our environmental initiatives through the means of Carbon Credits. Government of India has recently notified its Green Credit Program (GCP) which seeks to encourage environmentally friendly practices rooted in tradition and conservation, reflecting the ideas of LiFE (Life Style for Environment) concept. As a responsible municipal body we own up our actions and commit to work towards this noble concept. In coming year NDMC shall take necessary steps to move in this direction.

13.7 Business Process Reforms

In continuation of our effort to address the problem of redundancy, overlapping of work, legacy software issues and complex processes, we have taken up Business Process Reforms. There will be a transparent and speedy vendor management system, easy citizen interaction and consumer satisfaction. To add to it, there will be single platform to cater HR related issues for employees as well as pensioners. Continuing with our commitment to develop a Palika Financial Management System we have conceptualized a futuristic system NAMASTE (NDMC Accounting Management And financial System) to provide integrated system, data automation, implementation of SOPs and process simplification in consonance with the policy of Central Government. The system is being developed on UPYOG platform under the National Urban Digital Mission and is being supported by National Institute of Urban Affairs, Government of India.

13.8 Innovation fund

NDMC has created an Innovation Fund, in line with the vision and mission of Government of India to facilitate new and pioneering efforts as also infusion of new technology. Now, the modality for the same has been laid down by constitution of a committee to consider such projects. First of such project, bio remediation based innovative hybrid technology has been taken up to clean the partial open portion of Kushak nallah from 11 Murthi SP Marg to Kemal Ataturk Marg in about 2 Km. length. It is proposed to use this

fund for long term solution to ensure that no untreated water flows into Kushak Nala / Yamuna by getting the work done by IIT Kanpur.

14. CARING NDMC: EMPLOYEE WELFARE

- 14.1** NDMC takes pride in being a model employer and has always kept employee welfare the foremost priority. Even during Corona times, NDMC came forward and launched a number of initiatives for their welfare. Financial assistance to 230 employees has been provided under HNY Scheme for marriage of their children. Immediate financial relief to the tune of Rs. 50,000/- each has been provided to families of employees on their sudden demise in 123 cases.
- 14.2** For the NDMC employees who died while performing their duties during COVID-19 times 48 families have been provided compensation of Rs. 15 Lakh each. During the current FY the pending cases of 7 families have been disbursed.

14.3 Preventive Health Check-up

Health checkup programme for all the employees has been organized by NDMC under which several health checkup camps were setup for the benefit of NDMC employees. This program will also continue in the financial year 2024-25.

14.4 Palika Samman

In order to give encouragement and recognition for outstanding performance of NDMC employees, nominations are being invited for Palika Samman and Palika Prashasti Awards for shortlisting outstanding performers to be selected by a committee setup for this purpose.

14.5 Palika Swachhta Sewak Scholarship

A scheme for the wards of our Safai-sewaks has been launched. Under this scheme upto two children of each Safai-sewak are reimbursed the expenses of higher education. This scheme is in addition to the existing running schemes and will be continued further.

14.6 Welfare Schemes for NDMC area residents and general public

14.6.1 Barat Ghars/Community Centres

Welfare Department is running 08 Barat Ghars, 1 Shadi Ground, 09 community Centres and 76 Parks to extend the community services to the NDMC area residents and general public. Considering the public expectations and structural conditions, they will be upgraded to contemporary standards.

14.6.2 Old Age/Widow/ Handicapped Welfare

Financial Assistance of Rs. 2,000/- and 2,500/- per month is being disbursed to the 1,083 beneficiaries under different categories like Old Age, Widow and

Handicapped residing in NDMC area. This welfare scheme will continue in the financial year 2024-25.

15. INCLUSIVE NDMC: PROTECTION OF WEAKER SECTIONS:- COMPREHENSIVE CLUSTER IMPROVEMENT PROGRAMME

15.1 Keeping in view the state of various clusters and model urban villages in recognition of, their rights as equal beneficiaries of municipal services, I propose a new comprehensive programme for their development in place of piecemeal projects. This will include provision of roads, water, rejuvenation of water bodies, sewerage, sanitation and electricity as also facade improvement. Special attention will be given to maintenance of pavements and khadanjas and ensuring adequate street lights. New water and electricity connections shall be ensured through dedicated camps for the purpose.

15.2 Infrastructure improvement at Dhobi Ghats

Dhobi ghats serve a major need of the urban society, however limited infrastructure is available which causes difficulty to users. Based on need assessment a comprehensive project for upgradation of the Dhobi ghats will be under taken in the next FY.

16. RESILIENT NDMC: DISASTER MANAGEMENT

I had proposed earlier that NDMC may review its disaster preparedness and come up with comprehensive implementation plan and create necessary mitigation mechanism including infrastructure as required. Further, NDMC will create a Disaster Management Group under Secretary, NDMC with concerned members to come up with an action plan and monitor its implementation, in conjunction with overall district disaster management plan.

17. DEVELOPING SKILLS-CREATING JOBS

To add employment opportunities for the citizens, an initiative was taken up in partnership with National Skill Development Centre. Around 25, 000 persons benefited by up skilling training programme during the year. A function was organized to award certificates to the beneficiaries by Hon'ble LG, of Delhi.

18. GEO TAGGING OF PROPERTIES IN NDMC AREA

Tax department captures various information/data from PTR of tax payer which is helpful in correct assessment of private properties. This gives a clear picture of the nature of property commercial, non-commercial, self-occupied and rented etc. It is planned to have a geo tagging of properties in NDMC area for which has special drive will be taken up in next financial year i.e. 2024-25.

19. RECEIPTS

19.1 Receipts From Electricity Distribution

The total revenue receipts from Electricity Distribution Strategic Business Unit (EDSBU) have been projected in RE 2023-24 at **Rs. 1,455.18** crore as against actual **Rs. 1,577.51** crore in the year 2022-23. The projections for BE 2024-25 are at **Rs. 1,565.05** crore.

19.2 Receipts From Property Tax

The Property Tax Department of the NDMC is entrusted with the assessment, levy and collection of the property tax and duty on transfer of property. During the year, department has undertaken a few major steps to streamline and ensure ease of doing business for the citizens.

19.2.1 Change of annual cycle for assessment and collection of property tax from FY 2022-23

The cycle of various activities of tax department have been advanced to ensure early collection of revenue for NDMC. Earlier, bills used to be raised between the months of October to December of year which now has been scheduled from May of each year.

19.2.2 Increase in Transfer duty

The Council has approved the proposal of the Department to increase 1% of transfer duty for both male and female w.e.f 1.8.2023 which will ensure additional revenue of Rs.15 crore approximately each year from FY 2023-24 onward.

We are expecting to collect Property Tax of **Rs.1,150** crore in Revised Estimates 2023-24 and **Rs.1,150** crore in BE 2023-24

19.3 Receipts From Licence Fee From Municipal Properties

The actual receipts in 2022-23 for License Fee from Municipal Properties stood at **Rs. 628.69** crore. The Projections for RE 2023-24 are at **Rs. 825.11** crore and BE 2024-25 are at **Rs. 825.11** crore.

I would like to place on record my gratitude for the guidance and support received from Hon'ble Lt. Governor of Delhi, Ministry of Home Affairs and Ministry of Housing & Urban Affairs, Government of India.

I would also like to thank Hon'ble Chief Minister, Delhi, Hon'ble Minister of State, Government of India, Hon'ble MLA, Vice-Chairman and members of the Council for their continued support and guidance.

I would also like to place on record the encouragement and feedback from all segments of society and various stakeholders whose love and care for New Delhi keeps us going.

Special thanks to all staff and officers of NDMC for their continuous and relentless services to the cause of making New Delhi a clean, green, reliable, prudent, caring, inclusive, resilient city, with high quality infrastructure and an aspirational city for the whole country.

Thank you very much and a warm wishes for the New Year - 2024

Jai Hind.



नई दिल्ली नगरपालिका कर्मचारी संघ

NDMC SDG footprint



1 NO POVERTY



2 ZERO HUNGER



3 GOOD HEALTH AND WELL-BEING



4 QUALITY EDUCATION



5 GENDER EQUALITY



6 CLEAN WATER AND SANITATION



7 AFFORDABLE AND CLEAN ENERGY



8 DECENT WORK AND ECONOMIC GROWTH



9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



11 SUSTAINABLE CITIES AND COMMUNITIES



12 RESPONSIBLE CONSUMPTION AND PRODUCTION



14 LIFE BELOW WATER



15 LIFE ON LAND



16 PEACE, JUSTICE AND STRONG INSTITUTIONS



17 PARTNERSHIPS FOR THE GOALS



NDMC SDG footprint

1 NO POVERTY



2 ZERO HUNGER



3 GOOD HEALTH AND WELL BEING



4 QUALITY EDUCATION



5 GENDER EQUALITY



6 CLEAN WATER AND SANITATION



7 AFFORDABLE AND CLEAN ENERGY



Ensuring Energy Efficiency : Public e-Charging Stations

Providing Electric Connection to J.J. Cluster In Left-Out Jhuggies

Construction of Rainwater Harvesting Pits in NDMC Buildings

Modular Rainwater Harvesting

Installed grid connectivity roof top solar PV plant

Garbage Collection And Home Composting,

24X7 Supply of Clean Water With AMI Water Meter

Energy Audit And Condition Assessment of Electrical Assets

Bin Free City And Providing Underground Bins,

Leveraging Modern Health Systems Medical Services and Public Health

Reliable NDMC: Sewerage and Drainage system

Strengthening Of Infrastructure For Vector Borne Diseases , Strengthening Of Control Of Communicable Diseases

Shifting of Main Line and Metered Water Connection to Every Resident of B.K. Dutt Colony

Additional Block at Indira Niketan Working Girls Hostel

Smart Public Toilet Units For Women, Toilet For Third Gender

Smart Students: Tablets For NDMC School Children

Revamping of Women Technical Institute (W.T.I.)

The New Delhi Municipal Council (NDMC) has taken a progressive step by incorporating Sustainable Development Goals (SDGs) into their financial budget. This strategic initiative reflects the council's commitment to addressing global challenges and contributing to sustainable development. The NDMC aims to align its budgetary priorities with the United Nations' broader objectives, fostering social, economic, and environmental sustainability within the municipal context. This innovative approach ensures that financial resources are directed toward initiatives that not only benefit the local community but also contribute to achieving international sustainability targets.

NDMC SDG footprint

8 DECENT WORK AND ECONOMIC GROWTH



9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



11 SUSTAINABLE CITIES AND COMMUNITIES



12 RESPONSIBLE CONSUMPTION AND PRODUCTION



14 LIFE BELOW WATER



15 LIFE ON LAND



16 PEACE, JUSTICE AND STRONG INSTITUTIONS



17 PARTNERSHIPS FOR THE GOALS



Smart Roads, Rehabilitation Of Ranjit Singh Flyover

Commercialization of Housing Complex at Prithviraj Road Market

Beautification Of NDMC Residential Colony Parks,,

Reconstruction of footpaths which have out lived its life in NDMC area

Plantation Drive, Tree Washing, Development Of Green Strips,

TULIP FESTIVAL, Green Bond/Municipal Bond

Road Safety Devices and Road Signages

Smart Commuting: Cycle In City

Citizen Centric Budget And Untied Funds

Synthetic Track In NDMC Parks And Open Gyms

Beautification at parks & green belts

Old Age/Widow/ Handicapped Welfare

Introduction to new municipal finance management system

Redevelopment of Babu Samaj Sewa Kendra

Procurement of Modern Machinery And Vehicles

Enhanced Citizen Engagement Through Flagship Suvidha Kendra (Palika Citizen Lounges)

New Building for Veterinary Hospital

Resilient NDMC: Disaster Management

Developing Skills-creating Jobs

Ease of Doing Business

The New Delhi Municipal Council (NDMC) is making a profound promise to its citizens by identifying Sustainable Development Goals (SDGs) for its budget. In this strategic move, the NDMC pledges to prioritize initiatives that align with global sustainability objectives. By integrating SDGs into the budgetary framework, the council demonstrates a commitment to addressing pressing issues such as clean energy, education, and environmental conservation within the local context. NDMC's commitment to SDGs in its budget serves as a testament to its dedication to responsible governance, transparency, and a future where the well-being of citizens.